



# PAGOSA SPRINGS TOWN COUNCIL

2022-2023

## Goals & Objectives

Adopted  
July 21, 2022

**\*=highest priority**

ITEM	Description/Objectives
<p><b>1. Sanitation District*</b></p> <p><i>Stabilize the pumping system, continue maintenance and upgrade efforts and explore long-term community solutions with the goal of the Town getting out of the Sanitation business.</i></p>	<ul style="list-style-type: none"> <li>• Complete pump replacement project and stabilize system (summer/fall 2022)</li> <li>• Collaborate with PAWSD on the possible merger and explore new treatment plant options (ongoing)</li> <li>• Engage engineer to assist with analysis of options for PSSGID (by spring 2023)</li> <li>• Continue to pursue funding opportunities through state and federal sources (ongoing)</li> <li>• Continue to invest in upgrading collection lines and equipment (annual budget process, ongoing)</li> </ul>
<p><b>2. Workforce Housing*</b></p> <p><i>Address current and projected needs by supporting efforts to add more deed-restricted units to local inventory through the public and private sectors.</i></p>	<ul style="list-style-type: none"> <li>• Get P3 Workforce Housing Project (focus on 80-120% AMI) constructed and leased (break ground 2023, complete and lease-up 2024)</li> <li>• Work with area employers and public sector agencies on future opportunities (ongoing)</li> <li>• Continue to provide incentives and flexibility in LUDC/town policy to encourage the private sector to build or convert units (ongoing)</li> <li>• Continue to pursue funding opportunities through state and federal sources (ongoing)</li> <li>• Continue collaboration with housing providers (ongoing)</li> </ul>
<p><b>3. Explore Recreation District*</b></p> <p><i>Engage the support of the wider community beyond the town in providing and managing parks, trails, open spaces, and recreational amenities in a coordinated and thoughtful way.</i></p>	<ul style="list-style-type: none"> <li>• Explore best practices and other community models for this effort (fall 2022)</li> <li>• Engage community and partners in assessing support and developing next steps (2022-2024)</li> <li>• Prepare for a vote in 2024 (?) to establish a district and create a funding source (fall 2024)</li> <li>• Continue to pursue funding opportunities through state and federal sources (ongoing)</li> </ul>
<p><b>4. Land Acquisition Strategy</b></p> <p><i>Establish opportunities for strategic investment to address community needs.</i></p>	<ul style="list-style-type: none"> <li>• RFP for Town realtor in fall for 2023 start</li> <li>• Focus on land banking/acquisition for key focus areas (housing, trails, parks north and west of downtown, public parking, and river access (ongoing))</li> <li>• Determine uses for the town-owned property and consider transfers, sale, etc. if needed (ongoing)</li> </ul>
<p><b>5. Traffic Management, Parking, and Road Maintenance</b></p> <p><i>Provide ongoing funding and planning to manage traffic and parking in the community and maintain current infrastructure.</i></p>	<ul style="list-style-type: none"> <li>• Determine local agency costs for Main Street Corridor reconstruction and prepare for 2024 construction (public and business engagement, funding, etc.)</li> <li>• Engage consultant for an overall traffic management plan with emphasis on building out a new secondary road network and updating Access Control Plan with CDOT and County as partners (fall 2022 RFP with completion by spring 2023)</li> <li>• Engage consultant for downtown parking analysis and recommendations on parking strategies (fall 2022 RFP with completion by spring 2023)</li> <li>• Determine which road reconstruction or new construction projects are top priorities for Council and seek funding; budget accordingly and engage design/engineering</li> <li>• Continue to budget road maintenance each year (mill and overlay, seal coating, crack sealing, etc.) (annual, ongoing)</li> </ul>

<p><b>6. Early Childhood Care and Education</b></p> <p><i>Support efforts to maintain and grow opportunities for early childhood care and education.</i></p>	<ul style="list-style-type: none"> <li>• Consider support in the annual budget process through the Service Organization funding process or other means (annual, ongoing)</li> <li>• Continue process to provide funding for in-home daycares as well as centers (annual, ongoing)</li> </ul>
<p><b>7. Advisory Boards</b></p> <p><i>Work collaboratively with advisory boards to plan strategically for the future and address common concerns.</i></p>	<ul style="list-style-type: none"> <li>• Continue regular joint work sessions for strategic planning purposes with each board and Council</li> <li>• Continue to work collaboratively for proactive community outreach</li> <li>• Consider whether a code of ethics and meeting protocols should be established and adopted by each board</li> <li>• Continue to provide training and resources for members on effective governance</li> </ul>
<p><b>8. Historic Preservation and Main Street</b></p> <p><i>Support efforts to preserve and protect key structures, enhance understanding of the community's past, and encourage Main Street program focus on history, art, beautification, and community development</i></p>	<ul style="list-style-type: none"> <li>• Continue to support Main Street Program through PSCDC; consider annual budget contribution for Main Street/downtown-focused projects</li> <li>• Determine how and whether to stand up Historic Preservation Board</li> <li>• Continue to explore funding opportunities for preservation efforts (e.g. Water Works Building, Rumbaugh Bridge, etc.)</li> </ul>
<p><b>9. Broadband</b></p> <p><i>Support efforts to expand and improve reliability, coverage, and speed of broadband services in Archuleta County/Pagosa Springs.</i></p>	<ul style="list-style-type: none"> <li>• Continue to support Broadband Services Management Office through PSCDC</li> <li>• Research federal and state funding opportunities and consider possible joint builds and collaborations</li> <li>• Continue to lease dark fiber</li> <li>• Consider improved Carrier Neutral Location (CNL) at Town Hall</li> <li>• Work with Region 9/SWCCOG on an update to Regional Broadband Plan</li> </ul>
<p><b>10. Public Arts</b></p> <p><i>Continue support of public arts and culture initiatives to add interest to public spaces, enhance the experience for locals and visitors, and "activate" areas.</i></p>	<ul style="list-style-type: none"> <li>• Continue efforts to support the annual budget process</li> <li>• Continue partnership with Public Arts Initiative to serve as an advisory board for public art opportunities</li> <li>• Work with other public sector and private partners on available locations for murals, sculpture, etc.</li> <li>• Consider applying for Creative Arts District certification</li> </ul>
<p><b>11. Parks, Trails, and River Access</b></p> <p><i>As funding allows, seek opportunities to expand park, trail, and river access opportunities.</i></p>	<ul style="list-style-type: none"> <li>• Continue to plan for future park and trail opportunities</li> <li>• Seek funding opportunities and pursue partnerships with community organizations</li> <li>• Pursue middle section funding and land for completion of Town to Lakes Trail</li> <li>• Pursue funding and design for amenities in northern portion of Yamaguchi South (leaving acreage for other needs)</li> <li>• Seek opportunities for purchase or easement conveyance of river access points</li> <li>• Seek areas for park development on the north and west sides of town</li> <li>• Focus on maintenance of existing assets</li> </ul>