



# CAPITAL IMPROVEMENT PLAN

2023-2032

Town of Pagosa Springs  
Proposed November 17, 2022

# **Capital Improvement Plan 2023-2032**

## Town Council

Shari Pierce, Mayor  
Jeff Posey, Mayor Pro-Tem  
Madeline Bergon  
Mat deGraaf  
Matt DeGuise  
Brooks Lindner  
Gary Williams

## Town Staff

Andrea Phillips, Town Manager  
James Dickhoff, Community Development Director  
Candace Dzielak, Court Administrator/Probation Officer  
Jennifer Green, Tourism Director  
April Hessman, Town Clerk/Finance Director  
Darren Lewis, Parks and Recreation Director  
Open, Public Works Director  
William Rockensock, Chief of Police

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## 1. Introduction to Capital Plan, Funding, and Selection Criteria

The Town of Pagosa Springs' Capital Improvement Plan spans ten years from 2023-2032 and includes the 2023 Capital Improvement Budget. Each year, Council and staff work together to plan to address the priorities of the Pagosa Springs community, which are reflected in this plan. This plan is a result of an ongoing infrastructure planning process. Capital needs as defined within the plan are those that have a useful life of two years or more and a cost greater than \$5,000. Some Town departments that provide maintenance and other support services for capital assets, such as Public Works and Parks Maintenance, are also funded through the Capital Improvement Fund. The overall goals of the Capital Improvement Plan are to:

- Upgrade and maintain current Town infrastructure;
- Address new projects for our growing and changing community;
- Ensure that Town services are delivered efficiently and effectively; and
- Plan for the future.

Funding for projects within the plan derives almost entirely from sales tax. The Town and Archuleta County share equally in the proceeds of a four-percent local sales tax. The Town distributes its sales tax revenues equally between the General Fund and the Capital Improvement Fund. State and federal grants, loans, financing, Archuleta County assistance, and donations are other sources of project funding, which help to leverage the Town's revenues. Utility revenues also assist the Geothermal Enterprise Fund and the Sanitation District in providing capital projects.

Expenditures for Capital Projects over the past five years are as follows:

**2022: \$4,624,488 (estimated)**

\$2,357,473 for maintenance and debt

\$2,267,015 for capital projects

**2021: \$4,277,361 (actual)**

\$2,017,223 for maintenance and debt

\$2,260,138 for capital projects

**2020: \$8,347,521 (actual)**

\$1,901,314 for maintenance and debt

\$6,446,207 for capital projects

**2019: \$3,675,857 (actual)**

\$1,853,611 for maintenance and debt

\$1,822,246 for capital projects

**2018: \$4,722,841 (actual)**

\$1,897,790 for maintenance and debt

\$2,825,051 for capital projects

Invariably, there are many more capital needs than what the Town can fund. Therefore, it is critical to prioritize these projects on a regular basis according to set criteria. Criteria utilized to analyze the projects include the following:

<b>Criteria</b>	<b>Description</b>
Health and Safety	Enhances, improves, or protects the overall health, safety, and welfare of the Town's residents, visitors, and staff.
Council/Community Goal	Supports the goals established by the Town Council. Meets the town-wide long-term goals and is based upon Master Plan recommendations.
Available and Leveraged Funding	Funding is identified and available through grants, loans, or external partnerships.
Regulatory Requirement	Proposed upgrade or expansion satisfies regulatory or mandated requirements, standards, and specifications.

## 2. Year One Capital Projects (2023)

The following list of projects represents the Town's Capital Improvement Budget for 2023. These include projects in all funds. Please refer to the Individual Project Descriptions for more information. Departmental budgets and long-term debt are not included in the table below. **Only listed below are those projects slated for 2023 implementation.** Debt or lease payments are not included below but are expenditures in 2023.

Project Number	Category	Project Name	Lead Department	FY23 Cost
F-1	Facilities	Town Hall Remodeling/Maintenance	Public Works-Facilities Maintenance	\$ 50,000
F-5	Facilities	Visitor Center A/C Unit	Public Works-Facilities Maintenance	\$ 15,000
F-7	Facilities	Town Facilities/Parks Security Cameras	Public Works-Facilities Maintenance/Parks and Rec	\$ 80,000
G-1	Geothermal	Distribution Lines Replacements/Upgrades	Public Works-Utilities	\$ 10,000
G-2	Geothermal	Vacuum Truck Payment	Public Works-Utilities	\$ 5,838
G-3	Geothermal	Fuse in Place Machine/HDPE Pipe	Public Works-Utilities	\$ 9,000
PT-1	Parks & Trails	Yamaguchi Park North and South Improvements	Parks and Recreation	\$ 151,225
PT-7	Parks & Trails	McCabe Creek/S. 6 <sup>th</sup> St. Pocket Park	Parks and Recreation	\$ 30,000
PT-8	Parks & Trails	TTPL Trail-Harman Hill Phase; Middle Phase Design/Acquisition	Parks and Recreation	\$ 1,240,000
PT-9	Parks & Trails	Connector Trails	Parks and Recreation	\$ 15,000
PT-11	Parks & Trails	Riverwalk-Pedestrian Bridge to Museum	Parks and Recreation/Community Development	\$ 96,900
PT-13	Parks & Trails	Trail Maintenance, Overlook Deck and Pedestrian Bridge Maintenance	Parks and Recreation	\$ 156,718
PT-14	Parks & Trails	River Restoration Project-Water Enhancement Project	Parks and Recreation	\$ 524,860
PW-1	Public Works	Street Light Poles	Public Works-Streets	\$ 7,000
PW-3	Public Works	Streets Maintenance (Seal Coats, Crack Filling, mill and overlay) and Streets Assessment	Public Works-Streets	\$ 1,130,000
PW-7	Public Works	Main Street Reconstruction-1 <sup>st</sup> to 10 <sup>th</sup> St.	Public Works	\$ 50,000
PW-8	Public Works	Drainage Maintenance-Dog Alley	Public Works-Streets	\$ 30,000
PW-9	Public Works	Concrete, Curb, Gutter, Sidewalks Repairs	Public Works	\$ 80,000
PW-10	Public Works	Sidewalk Planning	Public Works	\$ 25,000
PW-11	Public Works	New Sidewalks-Various	Public Works	\$ 225,000
PW-13	Public Works	Hwy 160/1 <sup>st</sup> St. Crosswalk Improvements, Flags	Public Works	\$ 280,000
PW-14	Public Works	Public Art	Community Development	\$ 25,000
PW-15	Public Works	ADA Program Assessments and Retrofits	Community Development	\$ 10,000

PW-16	Public Works	Historic Preservation Rumbaugh Creek Bridge-Phase II	Community Development	\$ 277,523
PW-18	Public Works	Dark Sky Compliance Lighting Retrofits	Public Works-Streets	\$ 10,000
PW-20	Public Works	Alley Improvements-Aprons, etc.	Public Works-Streets	\$ 20,000
S-2	Sanitation	Vacuum Truck	Public Works-Utilities	\$ 20,855
S-3	Sanitation	Odor Control	Public Works-Utilities	\$ 70,000
S-4	Sanitation	Pumps Replacement at PS 1 and 2	Public Works-Utilities	\$ 67,000
S-5	Sanitation	Lift Station at Chamber	Public Works-Utilities	\$ 75,000
S-9	Sanitation	Collection Line Upgrades	Public Works-Utilities	\$ 30,000
S-11	Sanitation	Camera and Seal in Place Machine	Public Works-Utilities	\$ 27,000
T-3	Technology	Technology-Equipment/Upgrades	Administration	\$ 6,175
T-4	Technology	Computer Replacements	Administration	\$ 16,600
T-5	Technology	Software and Licensing	Administration	\$ 49,580
VE-2	Vehicles & Equipment	Police Patrol Vehicles	Police	\$ 138,102
VE-3	Vehicles & Equipment	Vehicle Maintenance-Light Duty	Various	\$ 24,000
VE-4	Vehicles & Equipment	Parks Equipment	Parks and Recreation	\$ 113,410
VE-5	Vehicles & Equipment	Streets Equipment	Public Works-Streets	\$ 50,000
VE-7	Vehicles & Equipment	Vehicle Maintenance-Heavy Duty	Various	\$ 43,000
VE-10	Vehicles & Equipment	Cargo Trailer	Police	\$ 6,500

### **3. Capital Improvement Plan (2023-2032)**

The following pages represent the Town's Capital Improvement Plan for the ten-year span of 2023 to 2032. Please refer to the Individual Project Descriptions for more information.



## CAPITAL IMPROVEMENT PLAN

### EXPENDITURES: ALL FUNDS\*

Description	2023 Estimate	2024 Estimate	2025 Estimate	2026 Estimate	2027 Estimate	2028 Estimate	2029 Estimate	2030 Estimate	2031 Estimate	2032 Estimate
<b>FACILITIES</b>										
Total Town Hall	\$ 50,000	\$ -	\$ 65,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Community Center	\$ -	\$ 50,000	\$ -	\$ 22,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Visitor Center	\$ 15,000	\$ 15,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Maintenance Facility	\$ -	\$ 65,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Debt Service	\$ 249,797	\$ 436,573	\$ 441,206	\$ 447,696	\$ 452,013	\$ 283,836	\$ -	\$ -	\$ -	\$ -
<b>Total Facilities</b>	<b>\$ 394,797</b>	<b>\$ 591,573</b>	<b>\$ 531,206</b>	<b>\$ 494,696</b>	<b>\$ 452,013</b>	<b>\$ 283,836</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>GEOHERMAL</b>										
Total Geothermal System	\$ 24,838	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 25,000
<b>Total Geothermal System</b>	<b>\$ 24,838</b>	<b>\$ 30,000</b>	<b>\$ 30,000</b>	<b>\$ 30,000</b>	<b>\$ 30,000</b>	<b>\$ 30,000</b>	<b>\$ 30,000</b>	<b>\$ 30,000</b>	<b>\$ 30,000</b>	<b>\$ 30,000</b>
<b>PARKS AND TRAILS</b>										
Total Parks	\$ 181,225	\$ 75,000	\$ 755,000	\$ 250,000	\$ 30,000	\$ 30,000	\$ 200,000	\$ 75,000	\$ 50,000	\$ -
Total Trails/Other	\$ 2,033,478	\$ 1,429,140	\$ 1,740,000	\$ 1,244,000	\$ 580,000	\$ 2,133,000	\$ 712,000	\$ -	\$ 245,000	\$ 200,000
<b>Total Parks &amp; Trails</b>	<b>\$ 2,214,703</b>	<b>\$ 1,504,140</b>	<b>\$ 2,495,000</b>	<b>\$ 1,494,000</b>	<b>\$ 610,000</b>	<b>\$ 2,163,000</b>	<b>\$ 912,000</b>	<b>\$ 75,000</b>	<b>\$ 295,000</b>	<b>\$ 200,000</b>
<b>PUBLIC WORKS</b>										
Total Streets	\$ 1,402,913	\$ 1,402,034	\$ 1,295,987	\$ 1,836,179	\$ 4,443,630	\$ 2,700,192	\$ 2,473,969	\$ 519,150	\$ 753,100	\$ 739,050
Total Parking Lots and Sidewalks	\$ 555,000	\$ 900,000	\$ 640,000	\$ 1,395,000	\$ 570,000	\$ 345,000	\$ 200,000	\$ 320,000	\$ 200,000	\$ 200,000
Total Miscellaneous	\$ 342,523	\$ 400,000	\$ 65,000	\$ 100,000	\$ 65,000	\$ 100,000	\$ 65,000	\$ 100,000	\$ 65,000	\$ 20,000
Debt Service	\$ 185,913	\$ 187,763	\$ 188,362	\$ 188,762	\$ 184,862	\$ 185,962	\$ 186,900	\$ 186,700	\$ 186,300	\$ 185,700
<b>Total Public Works</b>	<b>\$ 2,486,349</b>	<b>\$ 2,889,796</b>	<b>\$ 2,189,349</b>	<b>\$ 3,519,941</b>	<b>\$ 5,263,492</b>	<b>\$ 3,331,154</b>	<b>\$ 2,925,869</b>	<b>\$ 1,125,850</b>	<b>\$ 1,204,400</b>	<b>\$ 1,144,750</b>
<b>SANITATION</b>										
Total Sanitation System	\$ 289,855	\$ 897,606	\$ 387,358	\$ 1,297,110	\$ 246,862	\$ 200,000	\$ 270,000	\$ 200,000	\$ 2,200,000	\$ 200,000
Debt Service	\$ 287,657	\$ 287,657	\$ 287,657	\$ 287,657	\$ 287,657	\$ 287,657	\$ 287,657	\$ 287,657	\$ 287,657	\$ 287,657
<b>Total Sanitation System</b>	<b>\$ 577,512</b>	<b>\$ 1,185,264</b>	<b>\$ 675,016</b>	<b>\$ 1,584,767</b>	<b>\$ 534,519</b>	<b>\$ 487,657</b>	<b>\$ 557,657</b>	<b>\$ 487,657</b>	<b>\$ 2,487,657</b>	<b>\$ 487,657</b>
<b>TECHNOLOGY</b>										
Total Police Technology	\$ -	\$ -	\$ 95,000	\$ 15,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Town Technology	\$ 72,355	\$ 80,255	\$ 77,880	\$ 90,880	\$ 77,380	\$ 80,255	\$ 80,255	\$ 77,880	\$ 91,880	\$ 77,880
<b>Total Technology</b>	<b>\$ 72,355</b>	<b>\$ 80,255</b>	<b>\$ 172,880</b>	<b>\$ 105,880</b>	<b>\$ 77,380</b>	<b>\$ 80,255</b>	<b>\$ 80,255</b>	<b>\$ 77,880</b>	<b>\$ 91,880</b>	<b>\$ 77,880</b>
<b>VEHICLES AND EQUIPMENT</b>										
Total Light Duty Vehicles	\$ 162,102	\$ 57,000	\$ 215,864	\$ 25,000	\$ 203,681	\$ 26,000	\$ 172,555	\$ 77,000	\$ 176,486	\$ 28,000
Total Heavy Duty Vehicles/Equipment	\$ 248,410	\$ 268,000	\$ 268,000	\$ 268,000	\$ 269,000	\$ 269,000	\$ 445,000	\$ 146,000	\$ 146,000	\$ 147,000
Total Other Equipment	\$ -	\$ -	\$ 12,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total Vehicles-Equipment</b>	<b>\$ 410,512</b>	<b>\$ 325,000</b>	<b>\$ 495,864</b>	<b>\$ 293,000</b>	<b>\$ 472,681</b>	<b>\$ 295,000</b>	<b>\$ 617,555</b>	<b>\$ 223,000</b>	<b>\$ 322,486</b>	<b>\$ 175,000</b>
<b>Total Capital Expenditures</b>	<b>\$ 6,181,066</b>	<b>\$ 6,606,028</b>	<b>\$ 6,589,314</b>	<b>\$ 7,522,284</b>	<b>\$ 7,440,085</b>	<b>\$ 6,670,902</b>	<b>\$ 5,123,337</b>	<b>\$ 2,019,387</b>	<b>\$ 4,431,423</b>	<b>\$ 2,115,287</b>

\*Does not include departmental operational expenses and minor equipment and maintenance items

**FACILITIES**

Capital Improvement Expenditures		2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	10-Yr Cost
<b>Debt Service</b>												
F-0	Debt Service/New Maintenance Facility	\$ 249,797	\$ 436,573	\$ 441,206	\$ 447,696	\$ 452,013	\$ 283,836	\$ -	\$ -	\$ -		\$ 2,311,121
	<b>Total Debt Service</b>	<b>\$ 249,797</b>	<b>\$ 436,573</b>	<b>\$ 441,206</b>	<b>\$ 447,696</b>	<b>\$ 452,013</b>	<b>\$ 283,836</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,311,121</b>
<b>Town Hall</b>												
F-1	Town Hall Remodeling/Maintenance	\$ 50,000	\$ -	\$ 65,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 115,000
F-2	Town Hall Boiler Replacement	\$ -	\$ -	\$ -	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 30,000
	<b>Total Town Hall</b>	<b>\$ 50,000</b>	<b>\$ -</b>	<b>\$ 65,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 145,000</b>
<b>Community Center</b>												
F-3	Community Center Improvements	\$ -	\$ 50,000	\$ -	\$ 22,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 72,000
	<b>Total Community Center</b>	<b>\$ -</b>	<b>\$ 50,000</b>	<b>\$ -</b>	<b>\$ 22,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 72,000</b>
<b>Visitor Center</b>												
F-4	Visitor Center-Carpet Replacement	\$ -	\$ 15,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,000
F-5	Visitor Center-A/C Unit	\$ 15,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,000
	<b>Total Visitor Center</b>	<b>\$ 15,000</b>	<b>\$ 15,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 15,000</b>
<b>Maintenance Facility</b>												
F-6	Maintenance Facility Improvements	\$ -	\$ 65,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 65,000
	<b>Total Maintenance Facility</b>	<b>\$ -</b>	<b>\$ 65,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 65,000</b>
<b>Various</b>												
F-7	Town Facilities/Parks Security Cameras	\$ 80,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 155,000
	<b>Total Various</b>	<b>\$ 80,000</b>	<b>\$ 25,000</b>	<b>\$ 25,000</b>	<b>\$ 25,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 155,000</b>
	<b>Total Facilities</b>	<b>\$ 394,797</b>	<b>\$ 591,573</b>	<b>\$ 531,206</b>	<b>\$ 494,696</b>	<b>\$ 452,013</b>	<b>\$ 283,836</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,763,121</b>



Visitor Center during Holidays

GEOHERMAL SYSTEM												
Capital Improvement Expenditures	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	10-Yr Cost	
<b>Geothermal System</b>												
G-1	Distribution Lines-Replacements/Upgrades	\$ 10,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 235,000	
G-2	Vacuum Truck Lease Purchase Share	\$ 5,838	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,838	
G-3	Fuse in Place Machine and HDPE Pipe	\$ 9,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 54,000	
<b>Total Geothermal System</b>		<b>\$ 24,838</b>	<b>\$ 30,000</b>	<b>\$ 30,000</b>	<b>\$ 30,000</b>	<b>\$ 30,000</b>	<b>\$ 30,000</b>	<b>\$ 30,000</b>	<b>\$ 30,000</b>	<b>\$ 25,000</b>	<b>\$ 234,838</b>	



Early Morning Steam from the Geothermal Hot Spring



**PARKS AND TRAILS**

Capital Improvement Expenditures	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	10-YR Cost
<b>Parks</b>											
PT-1 Yamaguchi Park-North and South Improvements	\$ 151,225	\$ 45,000	\$ 755,000	\$ -	\$ -	\$ -	\$ 200,000	\$ -	\$ -	\$ -	\$ 1,151,225
PT-2 South Pagosa Park Improvements	\$ -	\$ 10,000	\$ -	\$ -	\$ 10,000	\$ -	\$ -	\$ 75,000	\$ -	\$ -	\$ 95,000
PT-3 Cotton Hole Park Improvements	\$ -	\$ 20,000	\$ -	\$ -	\$ 20,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 40,000
PT-4 Town Park Improvements	\$ -	\$ -	\$ -	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 250,000
PT-5 Mary Fisher Park Improvements	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000	\$ -	\$ 50,000
PT-6 Bell Tower Park Improvements	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ 30,000
PT-7 McCabe Creek/S. 6th St. Pocket Park	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 30,000
<b>Total Parks</b>	<b>\$ 181,225</b>	<b>\$ 75,000</b>	<b>\$ 755,000</b>	<b>\$ 250,000</b>	<b>\$ 30,000</b>	<b>\$ 30,000</b>	<b>\$ 200,000</b>	<b>\$ 75,000</b>	<b>\$ 50,000</b>	<b>\$ -</b>	<b>\$ 1,646,225</b>
<b>Trails/Other</b>											
PT-8 TTPL Harman Hill Phase	\$ 1,200,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,200,000
PT-8 TTPL Harman Hill to Rob Snow Phase	\$ -	\$ 212,000	\$ 1,200,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,412,000
PT-8 TTPL Rob Snow to Great West	\$ -	\$ -	\$ 100,000	\$ 1,200,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,300,000
PT-8 TTPL Great West to 10th	\$ -	\$ -	\$ -	\$ -	\$ 236,000	\$ 1,300,000	\$ -	\$ -	\$ -	\$ -	\$ 1,536,000
PT-8 TTPL Middle Phases Design/Acquisition	\$ 40,000	\$ -	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 340,000
PT-9 Connector Trails	\$ 15,000	\$ -	\$ -	\$ -	\$ -	\$ 45,000	\$ -	\$ -	\$ 45,000	\$ -	\$ 105,000
PT-10 North Pagosa Blvd Trail	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000
PT-11 Riverwalk - Pedestrian Bridge to Museum	\$ 96,900	\$ 1,027,140	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,124,040
PT-11 Riverwalk - Under Bridge ADA ramp	\$ -	\$ -	\$ -	\$ 44,000	\$ 244,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 288,000
PT-12 East End Multi-Modal	\$ -	\$ 100,000	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 200,000	\$ 200,000	\$ 600,000
PT-12 South Side Trail 1st St Bridge to Hwy 84 - South Side Trail	\$ -	\$ -	\$ -	\$ -	\$ 100,000	\$ 700,000	\$ -	\$ -	\$ -	\$ -	\$ 800,000
PT-12 Hwy 84 Trail to Mill Creek Rd	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 88,000	\$ 712,000	\$ -	\$ -	\$ -	\$ 800,000
PT-13 Trail Maintenance, Overlook Deck and Pedestrian Bridges	\$ 156,718	\$ 40,000	\$ 40,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 236,718
PT-14 River Restoration Project-Water Enhancement Program	\$ 524,860	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 524,860
<b>Total Trails/Other</b>	<b>\$ 2,033,478</b>	<b>\$ 1,429,140</b>	<b>\$ 1,740,000</b>	<b>\$ 1,244,000</b>	<b>\$ 580,000</b>	<b>\$ 2,133,000</b>	<b>\$ 712,000</b>	<b>\$ -</b>	<b>\$ 245,000</b>	<b>\$ 200,000</b>	<b>\$ 10,316,618</b>
<b>Total Parks and Trails</b>	<b>\$ 2,214,703</b>	<b>\$ 1,504,140</b>	<b>\$ 2,495,000</b>	<b>\$ 1,494,000</b>	<b>\$ 610,000</b>	<b>\$ 2,163,000</b>	<b>\$ 912,000</b>	<b>\$ 75,000</b>	<b>\$ 295,000</b>	<b>\$ 200,000</b>	<b>\$ 11,962,843</b>



Parks and Recreation Staff at Community Fest Event

**PUBLIC WORKS**

Capital Improvement Expenditures		2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	10-Yr Cost
<b>Debt Service/8th Street</b>												
PW-0	Debt Service/8th Street	\$ 185,913	\$ 187,763	\$ 188,362	\$ 188,762	\$ 184,862	\$ 185,962	\$ 186,900	\$ 186,700	\$ 186,300	\$ 185,700	\$ 1,867,224
<b>Streets</b>												
PW-1	Street Light Poles	\$ 7,000	\$ -	\$ -	\$ 12,000	\$ 12,000	\$ 12,000	\$ 12,000	\$ 12,000	\$ 12,000	\$ 12,000	\$ 91,000
PW-2	Street Assessment	\$ -	\$ -	\$ -	\$ -	\$ 45,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 45,000
PW-3	High Density Seal Coat	\$ -	\$ 100,000	\$ 100,000	\$ 100,000	\$ 160,000	\$ 122,000	\$ 100,000	\$ 125,000	\$ 100,000	\$ 120,000	\$ 1,027,000
	Fog/Surface Seal	\$ -	\$ 25,000	\$ 18,000	\$ 25,000	\$ 13,472	\$ 5,907	\$ -	\$ 20,000	\$ 20,000	\$ 25,000	\$ 152,373
	Recycle, Mill & Overlay	\$ 898,896	\$ 172,020	\$ 117,928	\$ 470,540	\$ 110,212	\$ 263,461	\$ 132,864	\$ 150,000	\$ 320,000	\$ 300,000	\$ 2,935,921
	Chip seal	\$ 158,000	\$ 78,000	\$ -	\$ -	\$ -	\$ 78,000	\$ -	\$ -	\$ 78,000	\$ 50,000	\$ 442,000
	Crack seal/Patch	\$ 30,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ -	\$ 10,000	\$ 30,000	\$ 10,000	\$ 10,000	\$ 20,000	\$ 140,000
	Miscellaneous-5% contingency	\$ 43,104	\$ 19,251	\$ 12,296	\$ 30,277	\$ 14,184	\$ 23,968	\$ 13,143	\$ 15,250	\$ 26,400	\$ 25,750	\$ 223,624
PW-3	<b>Total Streets Maintenance Plan with 5% Contingency</b>	<b>\$ 1,130,000</b>	<b>\$ 404,271</b>	<b>\$ 258,224</b>	<b>\$ 635,817</b>	<b>\$ 297,868</b>	<b>\$ 503,330</b>	<b>\$ 276,007</b>	<b>\$ 320,250</b>	<b>\$ 554,400</b>	<b>\$ 540,750</b>	<b>\$ 4,920,918</b>
PW-4	Hot Springs Blvd Reconstruction-Post Office to Apache	\$ -	\$ -	\$ 100,000	\$ 700,000	\$ 400,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,200,000
PW-5	Hot Springs Intersection/Bridge Widening and Reconstruction	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,000,000	\$ 2,000,000	\$ -	\$ -	\$ -	\$ 4,000,000
PW-6	Mesa Drive Paving and Mesa Heights Road Reconstruction	\$ -	\$ -	\$ -	\$ 300,000	\$ 3,500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,800,000
PW-7	Main St. Reconstruction - 1st St. to 10th St.	\$ 50,000	\$ 750,000	\$ 750,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,550,000
PW-8	Drainage Maintenance-Dog Alley	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 30,000
PW-8	Drainage Maintenance-Rumbaugh Creek/1st St.	\$ -	\$ 60,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 60,000
	<b>Total Streets</b>	<b>\$ 1,402,913</b>	<b>\$ 1,402,034</b>	<b>\$ 1,295,987</b>	<b>\$ 1,836,179</b>	<b>\$ 4,443,630</b>	<b>\$ 2,700,192</b>	<b>\$ 2,473,969</b>	<b>\$ 519,150</b>	<b>\$ 753,100</b>	<b>\$ 739,050</b>	<b>\$ 17,566,204</b>
<b>Parking Lots and Sidewalks</b>												
PW-9	Concrete Curb and Gutter/Sidewalks-Repairs	\$ 80,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 530,000
PW-10	Sidewalk Planning for New Sidewalk Areas	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 250,000
PW-11	New Sidewalk-Pagosa Inn and Suites area	\$ 45,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 45,000
PW-11	New Sidewalk/Curb/Gutter and ADA Ramp-S. 5th and Pirate Dr.	\$ 60,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 60,000
PW-11	New Sidewalk-S. 5th St. at Hwy 160	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000
PW-11	Replacement Sidewalk-Town Hall and Community Center	\$ -	\$ -	\$ -	\$ -	\$ 120,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 120,000
PW-11	New Sidewalk-S. 6th St. McCabe Creek Area	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000
PW-11	New Sidewalk-S. 6th St. Apache to Hwy 160/Pedestrian Bridge	\$ -	\$ -	\$ -	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 300,000
PW-11	New Sidewalk-N. 5th St. - Cemetery Rd. inters. to Loma	\$ -	\$ -	\$ -	\$ 500,000	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 750,000
PW-11	New Sidewalk-N. 5th - Loma to Lewis St.; N. 6th St. to Lewis	\$ -	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 500,000
PW-11	New Sidewalk-N. 7th St.	\$ -	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 150,000
PW-11	New Sidewalk-2nd St. and Hwy 160-both sides	\$ -	\$ -	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 300,000
PW-11	New Sidewalk-Mesa Heights Connection and interior	\$ -	\$ -	\$ -	\$ 200,000	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 400,000
PW-11	New Sidewalk-TBD	\$ 45,000	\$ -	\$ -	\$ -	\$ -	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 1,045,000
PW-11	<b>Total Sidewalks</b>	<b>\$ 250,000</b>	<b>\$ 650,000</b>	<b>\$ 300,000</b>	<b>\$ 1,000,000</b>	<b>\$ 570,000</b>	<b>\$ 200,000</b>	<b>\$ 200,000</b>	<b>\$ 200,000</b>	<b>\$ 200,000</b>	<b>\$ 200,000</b>	<b>\$ 4,550,000</b>
PW-12	Parking Lot Replacement-Visitor Center	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 25,000
PW-12	Parking Lot Replacement-Town Hall/Community Center	\$ -	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 200,000
PW-12	Parking Lot Replacement-Bell Tower	\$ -	\$ -	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 30,000
PW-12	Parking Lot Replacement-South Pagosa Park	\$ -	\$ -	\$ -	\$ 145,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 145,000
PW-12	Parking Lot Replacement-One Way Overlook	\$ -	\$ -	\$ 60,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 60,000
PW-12	Parking Lot Replacement-Mary Fisher Park	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 145,000	\$ -	\$ -	\$ -	\$ -	\$ 145,000
PW-12	Parking Lot Replacement-Town Park	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 120,000	\$ -	\$ -	\$ 120,000
PW-12	<b>Total Parking Lots</b>	<b>\$ 25,000</b>	<b>\$ 200,000</b>	<b>\$ 90,000</b>	<b>\$ 145,000</b>	<b>\$ -</b>	<b>\$ 145,000</b>	<b>\$ -</b>	<b>\$ 120,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 725,000</b>
PW-13	Hwy 160 Crosswalk Improvements 1st St. and River Center	\$ 280,000	\$ 50,000	\$ 250,000	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 830,000
	<b>Total Parking Lots and Sidewalks</b>	<b>\$ 555,000</b>	<b>\$ 900,000</b>	<b>\$ 640,000</b>	<b>\$ 1,395,000</b>	<b>\$ 570,000</b>	<b>\$ 345,000</b>	<b>\$ 200,000</b>	<b>\$ 320,000</b>	<b>\$ 200,000</b>	<b>\$ 200,000</b>	<b>\$ 6,105,000</b>
<b>Miscellaneous</b>												
PW-14	Public Art	\$ 25,000	\$ 10,000	\$ 25,000	\$ 10,000	\$ 25,000	\$ 10,000	\$ 25,000	\$ 10,000	\$ 25,000	\$ 10,000	\$ 175,000
PW-15	ADA Program	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 100,000
PW-16	Historic Preservation- Rumbaugh Creek Bridge	\$ 277,523	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 277,523
PW-17	Historic Preservation- Water Works Facility	\$ -	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 300,000
PW-18	Dark Sky Compliance Retrofits	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 100,000
PW-19	Utility Line Burials/Retrofits	\$ -	\$ 50,000	\$ -	\$ 50,000	\$ -	\$ 50,000	\$ -	\$ 50,000	\$ -	\$ 50,000	\$ 250,000
PW-20	Alley Improvements-Aprons, etc.	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 200,000
	<b>Total Miscellaneous</b>	<b>\$ 342,523</b>	<b>\$ 400,000</b>	<b>\$ 65,000</b>	<b>\$ 100,000</b>	<b>\$ 65,000</b>	<b>\$ 100,000</b>	<b>\$ 65,000</b>	<b>\$ 100,000</b>	<b>\$ 65,000</b>	<b>\$ 20,000</b>	<b>\$ 1,322,523</b>
	<b>Total Streets, Parking Lots, Sidewalks and Miscellaneous</b>	<b>\$ 2,486,349</b>	<b>\$ 2,889,796</b>	<b>\$ 2,189,349</b>	<b>\$ 3,519,941</b>	<b>\$ 5,263,492</b>	<b>\$ 3,331,154</b>	<b>\$ 2,925,869</b>	<b>\$ 1,125,850</b>	<b>\$ 1,204,400</b>	<b>\$ 1,144,750</b>	<b>\$ 26,860,950</b>



**SANITATION**

Capital Improvement Expenditures		2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	10-Yr Cost
<b>Debt Service/Conveyance System</b>												
S-0	Debt Service/Conveyance System	\$ 287,657	\$ 287,657	\$ 287,657	\$ 287,657	\$ 287,657	\$ 287,657	\$ 287,657	\$ 287,657	\$ 287,657	\$ 287,657	\$ 2,876,574
<b>Sanitation System</b>												
S-1	First Street Bridge Lift Station	\$ -	\$ -	\$ 100,000	\$ 700,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 800,000
S-2	Vacuum Truck	\$ 20,855	\$ 20,606	\$ 20,358	\$ 20,110	\$ 19,862	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 101,791
S-3	Pipeline Project-Odor Control System	\$ 70,000	\$ -	\$ -	\$ 70,000	\$ -	\$ -	\$ 70,000	\$ -	\$ -	\$ -	\$ 210,000
S-4	Pumps Replacement at PS 1 and PS 2	\$ 67,000	\$ 550,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 1,017,000
S-5	Lift Station at Chamber of Commerce	\$ 75,000	\$ 75,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 150,000
S-6	Lift Station at Apache	\$ -	\$ -	\$ 20,000	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 220,000
S-7	Lift Station at KOA	\$ -	\$ -	\$ 20,000	\$ 80,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100,000
S-8	Storage Building and Fence at PS 1	\$ -	\$ 75,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 75,000
S-9	Collection Line Upgrades	\$ 30,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 1,380,000
S-10	PAWSD % of Upgrades	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,000,000	\$ -	\$ 2,000,000
S-11	Camera and Seal in Place Liner Machine	\$ 27,000	\$ 27,000	\$ 27,000	\$ 27,000	\$ 27,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 135,000
	<b>Total Sanitation System</b>	\$ 289,855	\$ 897,606	\$ 387,358	\$ 1,297,110	\$ 246,862	\$ 200,000	\$ 270,000	\$ 200,000	\$ 2,200,000	\$ 200,000	\$ 6,188,791
	<b>Total Sanitation System</b>	\$ 577,512	\$ 1,185,264	\$ 675,016	\$ 1,584,767	\$ 534,519	\$ 487,657	\$ 557,657	\$ 487,657	\$ 2,487,657	\$ 487,657	\$ 9,065,364



Mountain Lion Carving in Reservoir Hill Park

TECHNOLOGY												
Capital Improvement Expenditures	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	10-Yr Cost	
<b>Police Technology</b>												
T-1	Interview Room Recording Replacement	\$ -	\$ -	\$ -	\$ 15,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,000
T-2	Records System (ID Networks - E-Force)	\$ -	\$ -	\$ 95,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 95,000
	<b>Total Police Technology</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 95,000</b>	<b>\$ 15,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 110,000</b>
<b>Town Technology</b>												
T-3	Technology - Equipment/Upgrades	\$ 6,175	\$ 4,375	\$ 2,000	\$ 15,000	\$ 1,500	\$ 4,375	\$ 4,375	\$ 2,000	\$ 16,000	\$ 2,000	\$ 57,800
T-4	Computer Replacements	\$ 16,600	\$ 22,100	\$ 22,100	\$ 22,100	\$ 22,100	\$ 22,100	\$ 22,100	\$ 22,100	\$ 22,100	\$ 22,100	\$ 215,500
T-5	Technology-Software and Licensing	\$ 49,580	\$ 53,780	\$ 53,780	\$ 53,780	\$ 53,780	\$ 53,780	\$ 53,780	\$ 53,780	\$ 53,780	\$ 53,780	\$ 533,600
	<b>Total Town Technology</b>	<b>\$ 72,355</b>	<b>\$ 80,255</b>	<b>\$ 77,880</b>	<b>\$ 90,880</b>	<b>\$ 77,380</b>	<b>\$ 80,255</b>	<b>\$ 80,255</b>	<b>\$ 77,880</b>	<b>\$ 91,880</b>	<b>\$ 77,880</b>	<b>\$ 806,900</b>
	<b>Total Technology</b>	<b>\$ 72,355</b>	<b>\$ 80,255</b>	<b>\$ 172,880</b>	<b>\$ 105,880</b>	<b>\$ 77,380</b>	<b>\$ 80,255</b>	<b>\$ 80,255</b>	<b>\$ 77,880</b>	<b>\$ 91,880</b>	<b>\$ 77,880</b>	<b>\$ 916,900</b>



Sunset on the Golf Course



**VEHICLES AND EQUIPMENT**

Capital Improvement Expenditures		2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	10-Yr Cost
<b>Light Duty Vehicles</b>												
VE-1	Vehicles (Non-Police)	\$ -	\$ 32,000	\$ 50,000	\$ -	\$ 34,000	\$ -	\$ -	\$ 50,000	\$ -	\$ -	\$ 166,000
VE-2	Police Patrol Vehicle	\$ 138,102	\$ -	\$ 140,864	\$ -	\$ 143,681	\$ -	\$ 146,555	\$ -	\$ 149,486	\$ -	\$ 718,688
VE-3	Vehicle Maintenance-Light Duty	\$ 24,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 26,000	\$ 26,000	\$ 26,000	\$ 27,000	\$ 27,000	\$ 28,000	\$ 259,000
	<b>Total Light Duty Vehicles</b>	<b>\$ 162,102</b>	<b>\$ 57,000</b>	<b>\$ 215,864</b>	<b>\$ 25,000</b>	<b>\$ 203,681</b>	<b>\$ 26,000</b>	<b>\$ 172,555</b>	<b>\$ 77,000</b>	<b>\$ 176,486</b>	<b>\$ 28,000</b>	<b>\$ 1,115,688</b>
<b>Heavy Duty Vehicles/Equipment</b>												
VE-4	Parks Equipment	\$ 113,410	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 563,410
VE-5	Streets Equipment	\$ 92,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 542,000
VE-6	Street Sweeper	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 300,000	\$ -	\$ -	\$ -	\$ 300,000
VE-7	Maintenance of Heavy Duty Vehicles	\$ 43,000	\$ 44,000	\$ 44,000	\$ 44,000	\$ 45,000	\$ 45,000	\$ 45,000	\$ 46,000	\$ 46,000	\$ 47,000	\$ 449,000
VE-8	Dump Truck/Water Truck	\$ -	\$ 124,000	\$ 124,000	\$ 124,000	\$ 124,000	\$ 124,000	\$ -	\$ -	\$ -	\$ -	\$ 620,000
	<b>Total Heavy Duty Vehicles/Equipment</b>	<b>\$ 248,410</b>	<b>\$ 268,000</b>	<b>\$ 268,000</b>	<b>\$ 268,000</b>	<b>\$ 269,000</b>	<b>\$ 269,000</b>	<b>\$ 445,000</b>	<b>\$ 146,000</b>	<b>\$ 146,000</b>	<b>\$ 147,000</b>	<b>\$ 2,327,410</b>
<b>Other Equipment</b>												
VE-9	Speed Trailer Replacement	\$ -	\$ -	\$ 12,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 12,000
VE-10	Cargo Trailer	\$ 6,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,500
	<b>Total Other Equipment</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 12,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 12,000</b>
	<b>Total Vehicles and Equipment</b>	<b>\$ 410,512</b>	<b>\$ 325,000</b>	<b>\$ 495,864</b>	<b>\$ 293,000</b>	<b>\$ 472,681</b>	<b>\$ 295,000</b>	<b>\$ 617,555</b>	<b>\$ 223,000</b>	<b>\$ 322,486</b>	<b>\$ 175,000</b>	<b>\$ 3,455,098</b>



Park Tractor at Town Maintenance Facility



#### **4. Individual Project Descriptions**

Each project described within this plan is shown in further detail within this section. The elements of the Individual Project Descriptions include:

**Project Title**  
**Department**  
**Project Number**  
**Criteria Met**  
**Project Description/Purpose**  
**Estimated Schedule**  
**Funding Sources and Total Lifetime Budget**  
**Estimated Annual Maintenance Operating Costs**

The projects are organized by major category and department (where applicable) and are assigned project numbers by major category:

**Facilities: F**  
**Geothermal: G**  
**Parks and Trails: PT**  
**Public Works: PW**  
**Sanitation: S**  
**Technology: T**  
**Vehicles and Equipment: VE**

<b>Project Title: Town Hall Remodeling/Maintenance</b>	
Department: Public Works-Facilities Maintenance	Project Number: F-1

<b>Project Description/Purpose</b>
With county functions for Department of Human Services moving out of the north wing of the facility in the fourth quarter of 2022, the Town will be exploring the best utilization of spaces within Town Hall for staff and public access. Remodeling of offices may include new walls and doors, furniture, and rewiring of electrical and fiber. \$30,000 was budgeted in 2021 for space programming and assessment of Town Hall. In 2022 and 2023, the Town anticipates starting some remodeling in a phased approach, based on the recommendations of the consultant, depending on the budget. The full build-out of the remodel with the relocation of the courtroom and other improvements are TBD and will be based on available funds. At this time, the project is not included in the plan due to other town priorities. In 2023, \$50,000 is slated for stucco replacement on the exterior of the town hall (\$20,000), new cylindrical locks on the evidence room in the Police Department, additional remodeling for vacant/new offices, and possible server room upgrade and relocation. In 2025, funds are budgeted for carpet replacement.

<b>Criteria Met</b>	
<input checked="" type="checkbox"/> Health and Safety	<input type="checkbox"/> Available/Leveraged Funding
<input checked="" type="checkbox"/> Council/Community Goal	<input type="checkbox"/> Regulatory Requirement

<b>Estimated Schedule</b>	
Space Programming/Assessment	2021
Offices remodeling-Phase I estimate	2022
Stucco, office remodeling, PD locks	2023
Replacement of carpeting	2025

<b>Funding Sources</b>	
Capital Improvement Fund	\$50,000 in 2023
Capital Improvement Fund	\$65,000 in 2025
<b>Total Lifetime Budget</b>	<b>\$115,000</b>

<b>Estimated Annual Operating and Maintenance</b>	
Approx. \$10,000/yr for building maintenance	

<b>Project Title: Town Hall Boiler Replacement</b>	
Department: Public Works-Facilities Maintenance	Project Number: F-2

<b>Project Description/Purpose</b>
It is assumed that one of the boilers at Town Hall will need to be replaced, likely in 2026. \$30,000 is estimated for this project.

<b>Criteria Met</b>
<input checked="" type="checkbox"/> Health and Safety <input type="checkbox"/> Available/Leveraged Funding <input type="checkbox"/> Council/Community Goal <input type="checkbox"/> Regulatory Requirement

<b>Estimated Schedule</b>
Replacement of boiler   2026

<b>Funding Sources</b>
Capital Improvement Fund   \$30,000 in 2026
<b>Total Lifetime Budget</b>   <b>\$30,000</b>

<b>Estimated Annual Operating and Maintenance</b>
TBD

<b>Project Title: Community Center Improvements (various)</b>	
Department: Public Works-Facilities Maintenance	Project Number: F-3

<b>Project Description/Purpose</b>
In 2024, \$50,000 is slated for an emergency generator. The Town hopes to find funding assistance for this project, as it is a Red Cross designated shelter. The gym floor gets refinished annually at a cost of \$3,500. Two boilers are anticipated to be replaced in 2026.

<b>Criteria Met</b>	
<input checked="" type="checkbox"/> Health and Safety	<input type="checkbox"/> Available/Leveraged Funding
<input checked="" type="checkbox"/> Council/Community Goal	<input type="checkbox"/> Regulatory Requirement

<b>Estimated Schedule</b>	
New emergency generator	2024
Replacement of two boilers	2026

<b>Funding Sources</b>	
Capital Fund/grant	\$50,000 in 2024
Capital Fund	\$22,000 in 2026
<b>Total Lifetime Budget</b>	<b>\$72,000</b>

<b>Estimated Annual Operating and Maintenance</b>
TBD

<b>Project Title: Visitor Center Carpet Replacement</b>	
Department: Public Works-Facilities Maintenance	Project Number: F-4

<b>Project Description/Purpose</b>
Carpeting is old and in need of replacement due to wear and tear. Replacement of carpeting at Visitor Center at an estimated cost of approximately \$15,000 in 2024.

<b>Criteria Met</b>
<input checked="" type="checkbox"/> Health and Safety <input type="checkbox"/> Available/Leveraged Funding
<input checked="" type="checkbox"/> Council/Community Goal <input type="checkbox"/> Regulatory Requirement

<b>Estimated Schedule</b>
Replacement of carpeting   2024

<b>Funding Sources</b>
Capital Improvement Fund   \$15,000 in 2024
<b>Total Lifetime Budget   \$15,000</b>

<b>Estimated Annual Operating and Maintenance</b>
Approx. \$300/year for deep cleaning

<b>Project Title: Visitor Center Air Conditioning Unit</b>	
Department: Public Works-Facilities Maintenance	Project Number: F-5

<b>Project Description/Purpose</b>
There is currently no air conditioning at the Visitor Center. For the comfort of staff and visitors, it is proposed to upgrade the building with some type of A/C unit(s) in 2023.

<b>Criteria Met</b>
<input checked="" type="checkbox"/> Health and Safety <input type="checkbox"/> Available/Leveraged Funding <input type="checkbox"/> Council/Community Goal <input type="checkbox"/> Regulatory Requirement

<b>Estimated Schedule</b>
Installation of Air Conditioning Units   2023

<b>Funding Sources</b>
Lodger's Tax Fund (Tourism Budget)   \$15,000 in 2023
<b>Total Lifetime Budget</b>   <b>\$15,000</b>

<b>Estimated Annual Operating and Maintenance</b>
TBD

<b>Project Title: Maintenance Facility Improvements</b>	
Department: Public Works-Facilities Maintenance	Project Number: F-6

<b>Project Description/Purpose</b>
When the Town shop was built, there were sections of the interior yard that were not paved and were instead laid with recycled asphalt. This surface will see wear and tear and it will be necessary to either replace it or add to it, or perhaps to use asphalt to pave those areas in the future. As an estimated figure, \$65,000 is slated in 2024 for this purpose.

<b>Criteria Met</b>
<input checked="" type="checkbox"/> Health and Safety <input type="checkbox"/> Available/Leveraged Funding <input type="checkbox"/> Council/Community Goal <input type="checkbox"/> Regulatory Requirement

<b>Estimated Schedule</b>
Replacement of Recycled Asphalt   2024

<b>Funding Sources</b>
Capital Improvement Fund   \$65,000 in 2024
<b>Total Lifetime Budget   \$65,000</b>

<b>Estimated Annual Operating and Maintenance</b>
n/a

<b>Project Title: Town Facilities and Parks Security Cameras</b>	
Department: Public Works-Facilities Maintenance/Parks	Project Number: F-7

<b>Project Description/Purpose</b>
The Town will deploy security cameras throughout town facilities and parks over the next few years. Access control improvements, in addition to security cameras, will be priced and deployed as funds are available.

<b>Criteria Met</b>	
<input checked="" type="checkbox"/> Health and Safety	<input type="checkbox"/> Available/Leveraged Funding
<input type="checkbox"/> Council/Community Goal	<input type="checkbox"/> Regulatory Requirement

<b>Estimated Schedule</b>	
Placement of Security Cameras and Deployment	2023-2026

<b>Funding Sources</b>	
Capital Improvement Fund	\$80,000 in 2023
Capital Improvement Fund	\$25,000/yr in 2024-2026
<b>Total Lifetime Budget</b>	<b>\$155,000</b>

<b>Estimated Annual Operating and Maintenance</b>
n/a



<b>Project Title: Geothermal Distribution Lines-Replacements and Upgrades</b>	
Department: Utilities/Geothermal/Public Works	Project Number: G-1

<b>Project Description/Purpose</b>
The town's geothermal utility has aging lines and limited capacity. Over the next ten years, staff recommends replacing sections of distribution lines and related items as budget allows. For 2023, \$10,000 is budgeted for replacement. Each year beginning in 2024, \$25,000 is allotted for replacements of lines in sections.

<b>Criteria Met</b>	
<input checked="" type="checkbox"/> Health and Safety	<input type="checkbox"/> Available/Leveraged Funding
<input checked="" type="checkbox"/> Council/Community Goal	<input type="checkbox"/> Regulatory Requirement

<b>Estimated Schedule</b>	
Replacements on sections each year	2023 to 2032

<b>Funding Sources</b>	
Geothermal Fund	\$10,000/yr in 2023
Geothermal Fund	\$25,000/yr 2024-2032
<b>Total Lifetime Budget</b>	<b>\$235,000</b>

<b>Estimated Annual Operating and Maintenance</b>	
\$3,000 /yr is needed to repair leaks	

<b>Project Title: Vacuum Truck Lease Purchase Share</b>	
Department: Utilities/Geothermal/Public Works	Project Number: G-2

<b>Project Description/Purpose</b>
The Town purchased a vacuum truck that is utilized by several divisions. The Geothermal Fund pays for a small portion of the lease, which is paid to the Town of Pagosa Springs after it paid off the lease purchase agreement in 2021.

<b>Criteria Met</b>	
<input checked="" type="checkbox"/> Health and Safety	<input type="checkbox"/> Available/Leveraged Funding
<input checked="" type="checkbox"/> Council/Community Goal	<input type="checkbox"/> Regulatory Requirement

<b>Estimated Schedule</b>	
Share of lease to the Town	2023

<b>Funding Sources</b>	
Geothermal Fund	\$5,838 in 2023
<b>Total Lifetime Budget</b>	<b>\$5,838</b>

<b>Estimated Annual Operating and Maintenance</b>
n/a

<b>Project Title: Fuse in Place Machine and HDPE Piping</b>	
Department: Utilities/Geothermal/Public Works	Project Number: G-3

<b>Project Description/Purpose</b>
Staff proposes to purchase a fuse-in-place machine and various sizes of HDPE (high-density polyethylene pipe) pipe to self-perform line replacements and upgrades throughout the system over the next several years. This line item is in addition to the \$10,000 in 2023 for geothermal line replacements, as some will need to be completed by contractors. In 2023, the machine will be purchased at a cost of \$3,800 and approximately \$5,200 in HDPE to begin work on these replacements in-house at a total cost of \$9,000. In 2024 and beyond, \$5,000 is budgeted each year for the purchase of additional pipe sections.

<b>Criteria Met</b>	
<input checked="" type="checkbox"/> Health and Safety	<input type="checkbox"/> Available/Leveraged Funding
<input checked="" type="checkbox"/> Council/Community Goal	<input type="checkbox"/> Regulatory Requirement

<b>Estimated Schedule</b>	
Replacements on sections each year	2023 to 2032

<b>Funding Sources</b>	
Geothermal Fund	\$9,000 in 2023
Geothermal Fund	\$5,000/yr 2024-2032
<b>Total Lifetime Budget</b>	<b>\$54,000</b>

<b>Estimated Annual Operating and Maintenance</b>	
n/a	

<b>Project Title: Yamaguchi Park North and South Improvements</b>	
Department: Parks and Recreation	Project Number: PT-1

<b>Project Description/Purpose</b>
Yamaguchi South is a 26.5 acre parcel located south of Yamaguchi Park. A consultant was hired with the help of a planning grant from the Department of Local Affairs (DoLA) in 2020-21 to help with master planning the site and seeking public input in the process. The master plan was adopted by Council in 2021. Staff anticipates utilizing a mix of funding sources such as grants and partnerships to fund the improvements over time, in phases. The first phase calls for the installation of pickleball courts in Yamaguchi South in 2022 at a cost of \$450,000. Due to weather, some aspects of the courts will such as painting, will need to be completed in 2023. Approximately \$151,225 is budgeted in 2023 for the remaining work on the pickleball courts, a dog park at Yamaguchi South, fencing, and a parking area on S. 5 <sup>th</sup> St. Funds are slated in out years for additional phased improvements, when appropriate.

<b>Criteria Met</b>	
<input checked="" type="checkbox"/> Health and Safety	<input checked="" type="checkbox"/> Available/Leveraged Funding
<input checked="" type="checkbox"/> Council/Community Goal	<input type="checkbox"/> Regulatory Requirement

<b>Estimated Schedule</b>	
Floodplain Mapping	2019
Master Planning	2020-21
Design and Engineering, Construction of Pickleball Courts	2022
Remaining Pickleball Courts project, Dog Park, River Access, Parking Area, Fencing	2023
Design/Engineering for Phase II improvements	2024
Construction of Phase II (pending grant funds)	2025
Additional improvements/amenities TBD	2029

<b>Funding Sources</b>	
Capital Improvement Fund/County/Pickleball Club/Tourism Fund	\$413,775 in 2022
Capital Improvement Fund/Grants/CTF	\$151,225 in 2023
Capital Improvement Fund/Grants/CTF	\$45,000 in 2024
Capital Improvement Fund/Grants/CTF	\$755,000 in 2025
Capital Improvement Fund/Grants/CTF	\$200,000 in 2029
<b>Total Lifetime Budget</b>	<b>\$1,115,000</b>

<b>Estimated Annual Operating and Maintenance</b>	
TBD	

<b>Project Title: South Pagosa Park Improvements</b>	
Department: Parks and Recreation	Project Number: PT-2

<b>Project Description/Purpose</b>
South Park is a pocket park in a residential area that has several amenities. New playground equipment was included in 2018. Improvements to the park in 2019 included new sidewalk, ADA access and picnic pads at a cost of \$20,000. \$10,000 is slated in 2024 and 2027 to assist with basic improvements. In 2030, \$75,000 is budgeted for additional improvements, as needed. In the future, staff will be scoping restroom improvements and working with the Multi-Purpose Pavilion on a roof or other structure. Cost and timing of these major improvements is TBD.

<b>Criteria Met</b>
<input checked="" type="checkbox"/> Health and Safety <span style="float: right;"><input type="checkbox"/> Available/Leveraged Funding</span>
<input checked="" type="checkbox"/> Council/Community Goal <span style="float: right;"><input type="checkbox"/> Regulatory Requirement</span>

<b>Estimated Schedule</b>
Additional amenities (TBD)   2024, 2027 and 2030

<b>Funding Sources</b>
Capital Improvement Fund   \$10,000 in 2024, 2027
Capital Improvement Fund   \$75,000 in 2030
<b>Total Lifetime Budget</b>   <b>\$95,000</b>

<b>Estimated Annual Operating and Maintenance</b>
TBD

<b>Project Title: Cotton Hole Park Improvements</b>	
Department: Parks and Recreation	Project Number: PT-3

<b>Project Description/Purpose</b>
The Cotton Hole property was acquired by the Town with the goal of preserving the area for the public in perpetuity. The park will be kept rather natural, with access to the river. Basic improvements include seating, clearing, and smoothing of the soil, possible portable restrooms, signage (including entrance sign), and trash cans. Plantings and artwork were budgeted and installed in 2022. In 2024 and 2027 an additional \$20,000 in each year is slated to make additional minor improvements to the park as the needs arise and public use of the park is determined.

<b>Criteria Met</b>	
<input checked="" type="checkbox"/> Health and Safety	<input type="checkbox"/> Available/Leveraged Funding
<input checked="" type="checkbox"/> Council/Community Goal	<input type="checkbox"/> Regulatory Requirement

<b>Estimated Schedule</b>	
Additional amenities	2024, 2027

<b>Funding Sources</b>	
Capital Improvement Fund/Grant/CTF	\$20,000 in 2024 and 2027
<b>Total Lifetime Budget</b>	<b>\$40,000</b>

<b>Estimated Annual Operating and Maintenance</b>	
Approximately \$3,500 annually for minor maintenance (trash removal and pickup, grading, tree maintenance, landscape watering, etc.)	

<b>Project Title: Town Park Improvements (Bathroom/Gazebo Replacement)</b>	
Department: Parks and Recreation	Project Number: PT-4

<b>Project Description/Purpose</b>
The bathroom and gazebo building at Town Park needs to be replaced. \$250,000 is estimated for this project in 2026. Scope of the project is TBD.

<b>Criteria Met</b>	
<input checked="" type="checkbox"/> Health and Safety	<input type="checkbox"/> Available/Leveraged Funding
<input checked="" type="checkbox"/> Council/Community Goal	<input type="checkbox"/> Regulatory Requirement

<b>Estimated Schedule</b>	
Replacement of Bathrooms/Building	2026

<b>Funding Sources</b>	
Conservation Trust Fund/Capital Budget	\$250,000 in 2026
<b>Total Lifetime Budget</b>	<b>\$250,000</b>

<b>Estimated Annual Operating and Maintenance</b>
TBD

<b>Project Title: Mary Fisher Park Improvements-New Bathroom</b>	
Department: Parks and Recreation	Project Number: PT-5

<b>Project Description/Purpose</b>
Staff has been working to improve Mary Fisher Park over the last few years. In 2021, a new irrigation system and new sod was installed. A new bathroom and changing area are being installed in 2022. \$50,000 is estimated in 2031 for additional amenities at the park, as needed.

<b>Criteria Met</b>	
<input checked="" type="checkbox"/> Health and Safety	<input type="checkbox"/> Available/Leveraged Funding
<input checked="" type="checkbox"/> Council/Community Goal	<input type="checkbox"/> Regulatory Requirement

<b>Estimated Schedule</b>	
New restroom/changing area installation	2022
Additional amenities (TBD)	2031

<b>Funding Sources</b>	
Tourism Fund/Capital Improvement Budget/Conservation Trust Fund	\$221,255 in 2022
Conservation Trust Fund/Capital Budget	\$50,000 in 2031
<b>Total Lifetime Budget</b>	<b>\$224,000</b>

<b>Estimated Annual Operating and Maintenance</b>	
\$5,000/yr in cleaning/maintenance	



<b>Project Title: Bell Tower Park Improvements</b>	
Department: Parks and Recreation	Project Number: PT-6

<b>Project Description/Purpose</b>
The Bell Tower Park was upgraded in 2021 with the assistance of a Revitalizing Main Street Grant. In 2021, seating, planters, and signage were installed at a cost of \$44,346. In 2022, electrical upgrades were installed to host food trucks and events in the park. \$30,000 is included in 2028 for additional amenities, as needed.

<b>Criteria Met</b>	
<input checked="" type="checkbox"/> Health and Safety	<input checked="" type="checkbox"/> Available/Leveraged Funding
<input checked="" type="checkbox"/> Council/Community Goal	<input type="checkbox"/> Regulatory Requirement

<b>Estimated Schedule</b>	
Electrical Upgrades	2022
Additional Amenities (TBD)	2028

<b>Funding Sources</b>	
Capital Improvement Fund	\$5,000 in 2022 (\$44,000 in 2021)
Capital Improvement Fund	\$30,000 in 2028
<b>Total Lifetime Budget</b>	<b>\$79,000</b>

<b>Estimated Annual Operating and Maintenance</b>	
Approximately \$3,500 annually for minor maintenance (trash removal and pickup, snow removal, tree maintenance, landscape watering, etc.)	

<b>Project Title: McCabe Creek/S. 6<sup>th</sup> St Pocket Park</b>	
Department: Parks and Recreation	Project Number: PT-7

<b>Project Description/Purpose</b>
In 2021 and 2022 the Colorado Department of Transportation (CDOT) has been working to install a Hwy 160 bridge over McCabe Creek. This project will open an area along S. 6 <sup>th</sup> Street near the highway that will offer a small pocket park near a new parking area. \$30,000 is included in the 2023 budget for park improvements and amenities, as needed.

<b>Criteria Met</b>	
<input checked="" type="checkbox"/> Health and Safety	<input checked="" type="checkbox"/> Available/Leveraged Funding
<input checked="" type="checkbox"/> Council/Community Goal	<input type="checkbox"/> Regulatory Requirement

<b>Estimated Schedule</b>	
Park Improvements & Amenities (TBD)	2023

<b>Funding Sources</b>	
Capital Improvement Fund	\$30,000 in 2023
<b>Total Lifetime Budget</b>	<b>\$30,000</b>

<b>Estimated Annual Operating and Maintenance</b>	
Approximately \$3,500 annually for minor maintenance (trash removal and pickup, snow removal, tree maintenance, landscape watering, etc.)	

<b>Project Title: Town to Pagosa Lakes Trail</b>	
Department: Parks and Recreation	Project Number: PT-8

<b>Project Description/Purpose</b>
<p>This is a project involving several phases, which will take many years to implement due to costs, need for easements, and competing budgetary priorities. To date, two phases have been completed-the “West Phase” in front of Walmart and the 8<sup>th</sup> to 10<sup>th</sup> Street phase from downtown to the Elementary School. Planning for the “Harman Hill Phase” is in process. If outside funding can be obtained, the project timeline can accelerate. Much of the schedule and costs shown herein are speculative. Staff assumes that grants and partnerships with other funders will be part of each phase. Completion of this trail is a key community goal and will provide a safe multi-modal alternative to connect Pagosa Lakes with downtown. This trail will be used for recreation and commuting. Due to the scope and cost, it will be necessary to tackle each segment over time as funds allow. In 2022, Town Council gave direction to complete intersection improvements with TAP funding in 2023 at Piedra and Harman Park in lieu of the installation of a trail. This work is expected to be completed in 2023 at a cost of roughly \$1.2 million. In 2023, \$40,000 is slated the for middle phase acquisition of easements.</p>

<b>Criteria Met</b>	
<input checked="" type="checkbox"/> Health and Safety	<input checked="" type="checkbox"/> Available/Leveraged Funding
<input checked="" type="checkbox"/> Council/Community Goal	<input type="checkbox"/> Regulatory Requirement

<b>Estimated Schedule</b>	
Harman Hill Phase-Construction at Piedra Intersection and Middle Phase Easements	2023
Harman Hill Phase 2 Connection and to Rob Snow Phase-design/engineering, easements	2024
Harman Hill to Rob Snow Phase- construction	2025
Rob Snow to Great West Phase-design/engineering, easements	2025
Rob Snow to Great West Phase-construction; Recreation side trails	2026
Great West to 10 <sup>th</sup> Phase- design/engineering, easements	2027
Great West to 10 <sup>th</sup> Phase-construction	2028

<b>Funding Sources</b>	
Capital Improvement Fund/TAP/Partners	\$1,240,000 in 2023
Capital Improvement Fund/TAP/Partners	\$212,000 in 2024
Capital Improvement Fund/TAP/Partners	\$1,600,000 in 2025
Capital Improvement Fund/TAP/Partners	\$1,200,000 in 2026
Capital Improvement Fund/TAP/Partners	\$236,000 in 2027
Capital Improvement Fund/TAP/Partners	\$1,300,000 in 2028
<b>Total Lifetime Budget</b>	<b>\$5,788,000</b>

<b>Estimated Annual Operating and Maintenance</b>	
Average of \$5,000 per mile/yr for plowing, replacement sections, weeding, etc.	

<b>Project Title: Connector Trails</b>	
Department: Parks and Recreation	Project Number: PT-9

<b>Project Description/Purpose</b>
Funds are needed for small connector trails and access/stairs in various parts of Town to connect trails with parks and other public use areas. The full scope of these is not yet known beyond three possible areas—Navajo St. to S. 6 <sup>th</sup> St, Pagosa St. to Town Park down the hill, and a sidewalk to the north of the geothermal domes at Centennial Park. Making connections for pedestrian access and walkability has been a Council goal for years.

<b>Criteria Met</b>	
<input checked="" type="checkbox"/> Health and Safety	<input type="checkbox"/> Available/Leveraged Funding
<input checked="" type="checkbox"/> Council/Community Goal	<input type="checkbox"/> Regulatory Requirement

<b>Estimated Schedule</b>	
S. 6 <sup>th</sup> St./Navajo St. and Town Park Hill	2023
Other connectors, TBD	2028 and 2021

<b>Funding Sources</b>	
Capital Improvement Fund	\$15,000 in 2023
Capital Improvement Fund	\$45,000 in 2028 and 2031
<b>Total Lifetime Budget</b>	<b>\$105,000</b>

<b>Estimated Annual Operating and Maintenance</b>	
TBD-snow removal, weeding, trash pickup	

<b>Project Title: North Pagosa Blvd Trail</b>	
Department: Parks and Recreation	Project Number: PT-10

<b>Project Description/Purpose</b>
<p>When North Pagosa Blvd is reconstructed, the Town plans to partner with the County and Pagosa Lakes Property Owners' Association to construct a section of trail to connect the Town to Pagosa Lakes Trail. The Town's contribution is \$50,000. At this time, the project is anticipated in 2024 when the County completes the road project. The trail segment will provide a safe connection to the Pagosa Lakes Trail. This project has been discussed for a number of years. The Hwy 160 and Pagosa Blvd intersection is the only pedestrian crossing in uptown; however, there is no safe access to this crossing from North or South Pagosa Blvd. The Planning Director has been working with Archuleta County for this improvement over the last two years in hopes of coordinating the trail project during the long-needed road improvements in this area. The Town and County are negotiating the modification to access points to the gas stations to accommodate a safe pedestrian route as well as traffic flows. The 10-foot-wide multi-use trail would consist of a 380 lineal foot segment between Hwy 160 and the Hospital Trail on South Pagosa Blvd and a 560 lineal foot segment between Village Drive and Hwy 160.</p>

<b>Criteria Met</b>	
<input checked="" type="checkbox"/> Health and Safety	<input checked="" type="checkbox"/> Available/Leveraged Funding
<input checked="" type="checkbox"/> Council/Community Goal	<input type="checkbox"/> Regulatory Requirement

<b>Estimated Schedule</b>	
Construction of trail along North Pagosa Blvd during reconstruction	2024

<b>Funding Sources</b>	
Capital Improvement Fund	\$50,000 in 2024
<b>Total Lifetime Budget</b>	<b>\$50,000</b>

<b>Estimated Annual Operating and Maintenance</b>	
<p>Average of \$3,000 per mile/yr for plowing, replacement sections, weeding, etc. and would be performed by the Parks and Recreation and Public Works Departments. An MOU with the County for maintenance would be needed.</p>	

<b>Project Title: River Walk Trail Future Connections/Bridge</b>	
Department: Parks and Recreation	Project Number: PT-11

<b>Project Description/Purpose</b>
This is a project involving several phases, which will take many years to implement due to costs, need for easements, and competing priorities. To date approximately 1.25 miles of Riverwalk is completed. Additional sections include a path along Hermosa Street to the First Street Bridge (completed in 2022 with the assistance of a \$400k grant from Colorado Parks and Wildlife), a pedestrian underpass and ADA ramp at the bridge to the Museum, and a connector to Hwy 84 and beyond. Much of the schedule and costs shown herein are speculative and for the east side gateway area, will be planned with the multi-modal fund planning grant for this area. Staff assumes that grants and partnerships with other funders will be part of each phase. Completion of this trail is a key community goal. Due to the scope and cost, it will be necessary to tackle each segment over time as funds allow.

<b>Criteria Met</b>	
<input checked="" type="checkbox"/> Health and Safety	<input checked="" type="checkbox"/> Available/Leveraged Funding
<input checked="" type="checkbox"/> Council/Community Goal	<input type="checkbox"/> Regulatory Requirement

<b>Estimated Schedule</b>	
Pedestrian Bridge to Museum and ADA ramp-apply for grants; Yamaguchi South Riverwalk Extension-apply for grants	2022
Pedestrian Bridge to Museum and ADA ramp-design/engineering and construction; Riverwalk West 6 <sup>th</sup> St. connection to Ped Bridge construction	2023
First St. Bridge trail to Hwy 84-design/engineering	2024

<b>Funding Sources</b>	
Capital Improvement Fund/Grant	\$96,900 in 2023
Capital Improvement Fund/Grant	\$1,027,140 in 2024
<b>Total Lifetime Budget</b>	<b>\$1,124,040</b>

<b>Estimated Annual Operating and Maintenance</b>	
Average of \$5,000 per mile/yr for plowing, replacement sections, weeding, etc.	

<b>Project Title: East End Multi-Modal Project</b>	
Department: Parks and Recreation	Project Number: PT-12

<b>Project Description/Purpose</b>
In 2020, CDOT awarded the Town a grant from its multimodal fund for master planning of the “East Side Gateway” area between the First Street bridge to the east side of Hwy 84. The goal of the project is to plan for improvements to pedestrian and bicycle access, traffic flow, gateway improvements, lighting, etc. Construction projects that arise out of this planning effort are TBD. Staff assumes that partnership with CDOT and the businesses in the area will occur. A trail connection from 1 <sup>st</sup> St. Bridge to Hwy 84 (perhaps south side of the 160) is planned for 2024-2025, and a trail from Hwy 84 to Mill Creek Rd is included in 2026-2027.

<b>Criteria Met</b>	
<input checked="" type="checkbox"/> Health and Safety	<input checked="" type="checkbox"/> Available/Leveraged Funding
<input checked="" type="checkbox"/> Council/Community Goal	<input type="checkbox"/> Regulatory Requirement

<b>Estimated Schedule</b>	
Master Planning	2021-22
Adopt Plan, seek grants	2022-23
Construction of Planned Improvements	2024-25
Construction of Planned Improvements	2026-27

<b>Funding Sources</b>	
Capital Improvement Fund	\$28,000 in 2021
Capital Improvement Fund/CDOT Grant	\$150,000 in 2022 (\$156,850 from CDOT of \$178,000 project)
Capital Improvement Fund/Grant	\$100,000 in 2024
Capital Improvement Fund/Grant	\$100,000 in 2025
Capital Improvement Fund/Grant	\$100,000 in 2027
Capital Improvement Fund/Grant	\$788,000 in 2028
Capital Improvement Fund/Grant	\$712,000 in 2029
<b>Total Lifetime Budget</b>	<b>\$1,978,000</b>

<b>Estimated Annual Operating and Maintenance</b>	
TBD	

<b>Project Title: Trail Maintenance, Overlook Deck and Pedestrian Bridge Maintenance</b>	
Department: Parks and Recreation	Project Number: PT-13

<b>Project Description/Purpose</b>
This is a line item for multiple trails, pedestrian bridges, and overlook deck maintenance items. The Overlook Deck, which was constructed in 2018, provides a focal point for visitors and residents downtown, overlooking the San Juan River. In 2022, \$66,800 was included for the mill and overlay of the asphalt section of the trail at Village Drive, and \$15,000 was included for maintenance at the River Walk downtown below the Overlook Deck. In 2023, \$40,000 is budgeted for the replacement and/or sealing of the Veterans Pedestrian bridge decking. Another \$40,000 is slated for 2024 and 2025 to stay on top of the maintenance of the materials and surfaces. Three pedestrian bridges in the town have been inspected and the bridge decking will be replaced and/or sealed over the next several years.

<b>Criteria Met</b>	
<input checked="" type="checkbox"/> Health and Safety	<input type="checkbox"/> Available/Leveraged Funding
<input checked="" type="checkbox"/> Council/Community Goal	<input type="checkbox"/> Regulatory Requirement

<b>Estimated Schedule</b>	
Various items (see above)	2022
Maintenance of ped bridge deck and sealing	2024-2026

<b>Funding Sources</b>	
Capital Improvement Fund	\$81,800 in 2022
Capital Improvement Fund	\$40,000 in 2023, 2024, and 2025
<b>Total Lifetime Budget</b>	<b>\$201,800</b>

<b>Estimated Annual Operating and Maintenance</b>	
Average of \$1,000/yr for snow removal, vegetation, trash removal, etc.	



<b>Project Title: River Restoration Project-Water Enhancement Program</b>	
Department: Parks and Recreation/Community Development	Project Number: PT-14

<b>Project Description/Purpose</b>
This is a grant match for San Juan River restoration projects to increase the health of the river, fish habitat, and recreational opportunities. The Watershed Enhancement Program (WEP) is applying for multiple grants to assist with river clean-up and enhancement in the area at Yamaguchi South and upstream of the River Center area near Bob's LP. There are multiple partners providing contributions to this project.

<b>Criteria Met</b>	
<input checked="" type="checkbox"/> Health and Safety	<input checked="" type="checkbox"/> Available/Leveraged Funding
<input checked="" type="checkbox"/> Council/Community Goal	<input type="checkbox"/> Regulatory Requirement

<b>Estimated Schedule</b>	
Various items (see above)	2023

<b>Funding Sources</b>	
Capital Improvement Fund/partner funding	\$524,860 in 2023
<b>Total Lifetime Budget</b>	<b>\$524,860</b>

<b>Estimated Annual Operating and Maintenance</b>	
TBD	

<b>Project Title: Street Light Poles</b>	
Department: Public Works	Project Number: PW-1

<b>Project Description/Purpose</b>
This line item is for lighting upgrades on streets and bridges. The goal is to replace the old pole style with the new poles and light fixtures at one to two per year. In most cases, new light poles will be included within the scope of a road reconstruction, trail or sidewalk project. However, there are instances where the lighting must be replaced for existing areas. For 2023, \$7,000 is budgeted, which assumes that some poles and fixtures in other parts of town may be able to be reused in new locations. In 2024 and 2025, a large number of new poles will be installed as part of the Main Street Reconstruction project in the downtown area. This is budgeted for in a separate line item. In years 2026 and beyond, \$12,000 is budgeted for pole replacements.

<b>Criteria Met</b>	
<input checked="" type="checkbox"/> Health and Safety	<input type="checkbox"/> Available/Leveraged Funding
<input checked="" type="checkbox"/> Council/Community Goal	<input type="checkbox"/> Regulatory Requirement

<b>Estimated Schedule</b>	
Replacement of One-Two Light Poles	2023
Main Street Project-Several New Poles	2024/2025
Replacement of Light Poles	2023-2031

<b>Funding Sources</b>	
Capital Improvement Fund	\$7,000 for 2023
Capital Improvement Fund	Main Street Project 2024/25—see item PW-7
Capital Improvement Fund	\$12,000/yr 2026-2032
<b>Total Lifetime Budget</b>	<b>\$91,000</b>

<b>Estimated Annual Operating and Maintenance</b>	
TBD	

<b>Project Title: Street Assessment</b>	
Department: Public Works	Project Number: PW-2

<b>Project Description/Purpose</b>
\$45,000 is slated for an updated pavement assessment plan in 2027. The pavement assessment plan will check in with the status of the Town's roads and maintenance plan. It is recommended every six to seven years. The Town completed a plan in 2018 and conducted an update in 2022. This information is being updated in the iWorq asset management system. An update to the plan should be conducted once again in 2027.

<b>Criteria Met</b>	
<input checked="" type="checkbox"/> Health and Safety	<input type="checkbox"/> Available/Leveraged Funding
<input checked="" type="checkbox"/> Council/Community Goal	<input type="checkbox"/> Regulatory Requirement

<b>Estimated Schedule</b>	
Conduct Updated Street Assessment	2027

<b>Funding Sources</b>	
Capital Improvement Fund	\$45,000 in 2027
<b>Total Lifetime Budget</b>	<b>\$45,000</b>

<b>Estimated Annual Operating and Maintenance</b>	
n/a	



<b>Project Title: Hot Springs Blvd Reconstruction</b>	
Department: Public Works	Project Number: PW-4

<b>Project Description/Purpose</b>
Reconstruction of Hot Springs Blvd from the post office south to Apache Blvd will include widening the road, matching curb and gutter, parking lanes, and drainage improvements. This project is needed to restore efficiency to this critical north-south route through town. As developments occur to the south of town, additional capacity will be needed. On-street parking, bike lanes, sidewalks on the east side, and other amenities will be part of the planning process. Staff is seeking grant opportunities to help leverage outside funding for the project. At this time, the project is pushed out into the future due to lack of funding.

<b>Criteria Met</b>	
<input checked="" type="checkbox"/> Health and Safety	<input checked="" type="checkbox"/> Available/Leveraged Funding
<input checked="" type="checkbox"/> Council/Community Goal	<input type="checkbox"/> Regulatory Requirement

<b>Estimated Schedule</b>	
Design and Engineering	2025
Construction-Phase I	2026
Construction-Phase II	2027

<b>Funding Sources</b>	
Capital Improvement Fund	\$100,000 in 2025
Capital Improvement Fund	\$700,000 in 2026
Capital Improvement Fund	\$400,000 in 2027
<b>Total Lifetime Budget</b>	<b>\$1,200,000</b>

<b>Estimated Annual Operating and Maintenance</b>	
TBD	

<b>Project Title: Hot Springs Intersection/Bridge Widening and Reconstruction</b>	
Department: Public Works	Project Number: PW-5

<b>Project Description/Purpose</b>
<p>\$4 million is planned between years 2028 and 2029 (\$2 million each year) for the widening of the existing Hot Springs Boulevard Bridge. Funding and scope are yet to be determined. A traffic study has shown that impacts from increased development downtown and in surrounding areas will eventually necessitate the need for an additional vehicular bridge or widening of the Hot Springs Blvd bridge and intersection. At this time, staff estimates that the project will cost at least \$4 million. The timing of this project, as well as potential additional funding will be determined. Setting up a TIF (Tax Increment Financing) mechanism to fund part or all of the bridge has been discussed.</p>

<b>Criteria Met</b>	
<input checked="" type="checkbox"/> Health and Safety	<input checked="" type="checkbox"/> Available/Leveraged Funding
<input checked="" type="checkbox"/> Council/Community Goal	<input type="checkbox"/> Regulatory Requirement

<b>Estimated Schedule</b>	
Construction-Phase I	2028
Construction-Phase II	2029

<b>Funding Sources</b>	
Capital Improvement Fund/TIF	\$2 million in 2028
Capital Improvement Fund/TIF	\$2 million in 2029
<b>Total Lifetime Budget</b>	<b>\$4,000,000</b>

<b>Estimated Annual Operating and Maintenance</b>	
TBD	

<b>Project Title: Mesa Drive Paving and Mesa Heights Road Reconstruction</b>	
Department: Public Works	Project Number: PW-6

<b>Project Description/Purpose</b>
Widening the road may be necessary. The second project within this scope is to reconstruct/repave the roads within Mesa Heights and providing curb, gutter and sidewalk may be part of the project as well. At this time, the scope and timing of the project are yet to be determined. \$3.5 million is slated in 2027 until further notice. There may be additional improvements as well, the scope of which are yet to be determined.

<b>Criteria Met</b>	
<input checked="" type="checkbox"/> Health and Safety	<input checked="" type="checkbox"/> Available/Leveraged Funding
<input checked="" type="checkbox"/> Council/Community Goal	<input type="checkbox"/> Regulatory Requirement

<b>Estimated Schedule</b>	
Design and Engineering, Easements	2026
Paving/Reconstruction of Mesa Dr.	2027

<b>Funding Sources</b>	
Capital Improvement Fund	\$300,000 in 2026
Capital Improvement Fund/CMAQ	\$3,500,000 in 2027
<b>Total Lifetime Budget</b>	<b>\$3,800,000</b>

<b>Estimated Annual Operating and Maintenance</b>	
TBD	

<b>Project Title: Main Street Reconstruction-Town Added Items</b>	
Department: Public Works	Project Number: PW-7

<b>Project Description/Purpose</b>
Main Street will be reconstructed by CDOT in the next several years, pending state budget allocations. Additional items beyond the scope of the project that the community identifies in its Corridor Vision Plan (finalized in late 2020) will be a local agency contribution. CDOT plans to complete design and engineering in 2023 with construction in 2024 and 2025. At this time, the Town is budgeting \$50,000 in 2023 for design and engineering for local agency items and \$750,000 in 2024 and 2025. The Corridor Vision Plan has been adopted and will need to be revisited to determine appropriate level of bike and pedestrian amenities, landscaped medians, new signage, decorative streetlights, and other amenities not covered by the CDOT funding on the project.

<b>Criteria Met</b>	
<input checked="" type="checkbox"/> Health and Safety	<input type="checkbox"/> Available/Leveraged Funding
<input checked="" type="checkbox"/> Council/Community Goal	<input type="checkbox"/> Regulatory Requirement

<b>Estimated Schedule</b>	
Initial Planning and Design	2022/23
Design and construction of added items	2024
Design and construction of added items	2025

<b>Funding Sources</b>	
Capital Improvement Fund	\$50,000 in 2023
Capital Improvement Fund/grants	\$750,000 in 2024
Capital Improvement Fund/grants	\$750,000 in 2025
<b>Total Lifetime Budget</b>	<b>\$1,550,000</b>

<b>Estimated Annual Operating and Maintenance</b>
TBD



<b>Project Title: Drainage Maintenance (various)</b>	
Department: Public Works	Project Number: PW-8

<b>Project Description/Purpose</b>
Maintenance on drainage areas/culverts is slated for the next few years. Preliminary design and easement negotiation began in 2019 for Dog Alley drainage. As of 2022, these easements have been largely rectified. \$30,000 is slated in 2023 for completing the installation of drainage structures at Dog Alley. Another \$60,000 is slated for drainage improvements at First St. and Rumbaugh Creek in 2024. The projects may include both in-house and contracted work to install culverts and other appurtenances.

<b>Criteria Met</b>	
<input checked="" type="checkbox"/> Health and Safety	<input type="checkbox"/> Available/Leveraged Funding
<input checked="" type="checkbox"/> Council/Community Goal	<input checked="" type="checkbox"/> Regulatory Requirement

<b>Estimated Schedule</b>	
Maintenance at Dog Alley	2023
Maintenance at Rumbaugh Creek	2024

<b>Funding Sources</b>	
Capital Improvement Fund	\$30,000 in 2023
Capital Improvement Fund	\$60,000 in 2024
<b>Total Lifetime Budget</b>	<b>\$90,000</b>

<b>Estimated Annual Operating and Maintenance</b>	
TBD	

<b>Project Title: Concrete Curb and Gutter/Sidewalks-Repairs</b>	
Department: Public Works	Project Number: PW-9

<b>Project Description/Purpose</b>
This line item is to repair and replace sections of concrete curb, gutters, ADA ramps, and sidewalks throughout town and to make minor repairs. This is not proposed for new sidewalk blocks or substantial sections of new concrete. Using criteria to assess the condition of sidewalks, the sidewalk repair and replacement projects will be ranked each year. Annual budgeted amounts will tackle as much as possible within the funds available. Some of this work can be done in house. In 2023, \$80,000 is slated for repair and replacement of curbs/gutters and sidewalks. \$50,000 is budgeted each year thereafter.

<b>Criteria Met</b>	
<input checked="" type="checkbox"/> Health and Safety	<input type="checkbox"/> Available/Leveraged Funding
<input checked="" type="checkbox"/> Council/Community Goal	<input type="checkbox"/> Regulatory Requirement

<b>Estimated Schedule</b>	
Annual maintenance line item	2023-2032

<b>Funding Sources</b>	
Capital Improvement Fund	\$80,000 in 2023
Capital Improvement Fund	\$50,000/yr 2024-2032
<b>Total Lifetime Budget</b>	<b>\$530,000</b>

<b>Estimated Annual Operating and Maintenance</b>	
TBD	

<b>Project Title: New Sidewalk Planning</b>	
Department: Public Works/Parks	Project Number: PW-10

<b>Project Description/Purpose</b>
In order to address areas of Town with no sidewalks, the areas will be analyzed according to needs. Funds will be set aside each year to create a fund for larger projects and/or for design and engineering. To create better connectivity throughout the Town, sidewalks are needed to provide safe passage for pedestrians. As new sidewalks, curbs, and gutters are expensive, funds will need to be saved up over time to tackle these projects.

<b>Criteria Met</b>
<input checked="" type="checkbox"/> Health and Safety <span style="float: right;"><input type="checkbox"/> Available/Leveraged Funding</span>
<input checked="" type="checkbox"/> Council/Community Goal <span style="float: right;"><input type="checkbox"/> Regulatory Requirement</span>

<b>Estimated Schedule</b>	
Annual design/planning to prepare for phased construction	2023-2032

<b>Funding Sources</b>	
Capital Improvement Fund	\$25,000 in 2023-2032
<b>Total Lifetime Budget</b>	<b>\$250,000</b>

<b>Estimated Annual Operating and Maintenance</b>	
TBD	

<b>Project Title: New Sidewalks (various areas)</b>	
Department: Public Works	Project Number: PW-11

<b>Project Description/Purpose</b>
Multiple areas of town are in need of new sidewalks where none exist or are in need of full reconstruction and widening of the sidewalks by block. Safe sidewalks are needed to provide a clear unobstructed path around town that is off of the travel lane. In addition to replacing or building new blocks of sidewalks in areas of town, this project includes replacing sidewalks adjacent to public facilities. This includes sidewalks, curbs, and gutters in most areas. Safe Routes to School funding may be leveraged if it makes sense within the total project cost and scope. Due to the cost of laying new sidewalks, the cost will be spread over the next several years for various sections of town. In 2023, funds are allocated for curb/gutter/ADA at S. 5 <sup>th</sup> St. by Yamaguchi Park and the Town Shop, as well as a new sidewalk connection by the Pagosa Inn and Suites and at S. 6 <sup>th</sup> St. by the McCabe Creek Area to the pedestrian bridge.

<b>Criteria Met</b>	
<input checked="" type="checkbox"/> Health and Safety	<input checked="" type="checkbox"/> Available/Leveraged Funding
<input checked="" type="checkbox"/> Council/Community Goal	<input type="checkbox"/> Regulatory Requirement

<b>Estimated Schedule</b>	
New Sidewalk/ADA ramp at S. 5 <sup>th</sup> St./Pirate Dr.; Pagosa Inn and Suites/Village Dr.; S. 6 <sup>th</sup> St. by McCabe Creek Area	2023
New Sidewalk- -N. 5 <sup>th</sup> Loma to Cemetery Rd intersection, N. 7 <sup>th</sup> St.	2024
Replacement Sidewalk-2 <sup>nd</sup> St. and Hwy 160-both sides; S. 6 <sup>th</sup> St. at Pierce St. to Apache	2025
New Sidewalk-Mesa Heights Connection; S. 6 <sup>th</sup> St. Apache to pedestrian bridge; N. 5 <sup>th</sup> St. Cemetery	2026
Replacement sidewalk-Town Hall and Community Center	2027
Mesa Heights interior and TBD	2026-27
New Sidewalk-areas TBD	2028-2030

<b>Funding Sources</b>	
Capital Improvement Fund	\$250,000 in 2023
Capital Improvement Fund	\$650,000 in 2024
Capital Improvement Fund	\$300,000 in 2025
Capital Improvement Fund	\$1,00,000 in 2026
Capital Improvement Fund	\$570,000 in 2027
Capital Improvement Fund	\$200,000/yr in 2028-2030
<b>Total Lifetime Budget</b>	<b>\$4,550,000</b>

<b>Estimated Annual Operating and Maintenance</b>	
TBD	

<b>Project Title: Parking Lot Replacements (Various)</b>	
Department: Public Works	Project Number: PW-12

<b>Project Description/Purpose</b>
Multiple areas of town are in need of replaced parking lots. This line item is to reconstruct several over the next few years. Updated parking lots are part of the town's maintenance goal for the next several years. Sealing and crack filling will be done as needed to maintain the asphalt but full reconstruction will be needed on a rotating basis. In 2022, the Visitor Center parking lot was to be resurfaced. However, the project will be completed in 2023 instead due to weather delays.

<b>Criteria Met</b>	
<input checked="" type="checkbox"/> Health and Safety	<input type="checkbox"/> Available/Leveraged Funding
<input checked="" type="checkbox"/> Council/Community Goal	<input type="checkbox"/> Regulatory Requirement

<b>Estimated Schedule</b>	
Parking Lot Replacement at Visitor Center	2023
Parking Lot Replacement at Town Hall/Community Center	2024
Parking Lot Replacement at Bell Tower/One Way Overlook	2025
Parking Lot Replacement at South Pagosa Park	2026
Parking Lot Replacement at Mary Fisher Park	2028
Parking Lot Replacement at Town Park	2030

<b>Funding Sources</b>	
Capital Improvement Fund	\$25,000 in 2023
Capital Improvement Fund	\$200,000 in 2024
Capital Improvement Fund	\$90,000 in 2025
Capital Improvement Fund	\$145,000 in 2026
Capital Improvement Fund	\$145,000 in 2028
Capital Improvement Fund	\$120,000 in 2030
<b>Total Lifetime Budget</b>	<b>\$725,000</b>

<b>Estimated Annual Operating and Maintenance</b>	
Approx. \$1,500/lot on average for sealing, crack filling, painting, signs	

<b>Project Title: Hwy 160 Crosswalk Improvements at 1<sup>st</sup> St. and East End/River Center</b>	
Department: Public Works	Project Number: PW-13

<b>Project Description/Purpose</b>
Crosswalks at Highway 160 and 1 <sup>st</sup> St. and at Highway 160 and River Center are planned for the next several years. For 2023, \$280,000 is included for bump outs and a crosswalk at the 1 <sup>st</sup> St. bridge and Hwy 160. The Town has received a Revitalizing Main Streets grant through CDOT to assist with this project. Additional crosswalks for the east side of the bridge are planned for 2024-2026 when the scope of the project can be determined after the east end multimodal plan is completed at the end of 2022. Staff will be seeking funding from CDOT to assist with these future crossings. Crosswalks are necessary to help pedestrians get from one side of the road to the other safely. Pedestrian refuges, pedestrian signals, and other designs will be planned with CDOT.

<b>Criteria Met</b>	
<input checked="" type="checkbox"/> Health and Safety	<input checked="" type="checkbox"/> Available/Leveraged Funding
<input checked="" type="checkbox"/> Council/Community Goal	<input type="checkbox"/> Regulatory Requirement

<b>Estimated Schedule</b>	
Construction of Crosswalk at 1 <sup>st</sup> St. and Hwy 160	2023
East End/River Center Crosswalk Design/Engineering	2024
Construction of East End/River Center Crosswalk Improvements	2025/2026

<b>Funding Sources</b>	
Capital Improvement Fund/CDOT grant	\$280,000 in 2023
Capital Improvement Fund/CDOT grant	\$50,000 in 2024
Capital Improvement Fund/CDOT grant	\$250,000 in 2025
Capital Improvement Fund/CDOT grant	\$250,000 in 2026
<b>Total Lifetime Budget</b>	<b>\$830,000</b>

<b>Estimated Annual Operating and Maintenance</b>	
TBD	

<b>Project Title: Public Art</b>	
Department: Planning	Project Number: PW-14

<b>Project Description/Purpose</b>
Funds are budgeted throughout the ten-year capital plan to assist with public art planning and implementation. Murals and public art pieces bring vitality and visual appeal to downtown. Town funds could be leveraged against grants and funding from the Pagosa Arts Initiative.

<b>Criteria Met</b>	
<input type="checkbox"/> Health and Safety	<input checked="" type="checkbox"/> Available/Leveraged Funding
<input checked="" type="checkbox"/> Council/Community Goal	<input type="checkbox"/> Regulatory Requirement

<b>Estimated Schedule</b>	
Public art projects/support	\$25,000 in 2023 and every other year until 2032; \$10,000/ yr in alternating years

<b>Funding Sources</b>	
General Fund	\$25,000/yr in 2023, 2025, 2027, 2029, 2031
General Fund	\$10,000/yr in 2024, 2026, 2028, 2030 and 2032
<b>Total Lifetime Budget</b>	<b>\$175,000</b>

<b>Estimated Annual Operating and Maintenance</b>	
See above	

<b>Project Title: ADA Program</b>	
Department: Community Development	Project Number: PW-15

<b>Project Description/Purpose</b>
Each year, \$10,000 is budgeted for ADA (Americans with Disabilities Act) program assessments for town facilities, parks, and area businesses, as reimbursement to make ADA upgrades. Providing access for all people is an important goal of the public sector. ADA assessments by trained consultants help the town and local businesses to identify barriers to access and methods to correct it. Business owners can receive partial reimbursements for upgrades and free assessments through this program.

<b>Criteria Met</b>
<input checked="" type="checkbox"/> Health and Safety <span style="margin-left: 200px;"><input checked="" type="checkbox"/> Available/Leveraged Funding</span>
<input checked="" type="checkbox"/> Council/Community Goal <span style="margin-left: 200px;"><input checked="" type="checkbox"/> Regulatory Requirement</span>

<b>Estimated Schedule</b>
Annual allotment for ADA program   2023 to 2032

<b>Funding Sources</b>	
Capital Improvement Fund	\$10,000/yr in 2023-2032
<b>Total Lifetime Budget</b>	<b>\$100,000</b>

<b>Estimated Annual Operating and Maintenance</b>
n/a



<b>Project Title: Historic Preservation-Rumbaugh Creek (Phase II)</b>	
Department: Planning	Project Number: PW-16

<b>Project Description/Purpose</b>
The Town received a State Historic Preservation Fund grant for additional stabilization efforts on Rumbaugh Creek bridge. The balance of the project cost, \$277,523, is budgeted in 2023. Stabilization for the historic stone arch bridge is a multi-step process. Once completed, the town will open the bridge for the public to enjoy.

<b>Criteria Met</b>	
<input checked="" type="checkbox"/> Health and Safety	<input checked="" type="checkbox"/> Available/Leveraged Funding
<input checked="" type="checkbox"/> Council/Community Goal	<input type="checkbox"/> Regulatory Requirement

<b>Estimated Schedule</b>	
Phase II of Stabilization	2023

<b>Funding Sources</b>	
Capital Improvement Fund/State Historical Fund grant	\$277,523 in 2023 (\$180,550 from State Historical Fund)
<b>Total Lifetime Budget</b>	<b>\$277,523</b>

<b>Estimated Annual Operating and Maintenance</b>	
Approx. \$500/yr in weeding, cleaning and basic maintenance	

<b>Project Title: Historic Preservation-Waterworks Facility</b>	
Department: Planning	Project Number: PW-17

<b>Project Description/Purpose</b>
\$300,000 is budgeted in 2024 for additional stabilization in this multi-stage effort on the historic town waterworks facility. State Historic Preservation Fund grants are helping to finance this multi-stage effort. Phase I occurred in 2018. Plans for adaptive reuse of the building and water tanks are in process, with public input being sought.

<b>Criteria Met</b>
<input type="checkbox"/> Health and Safety <span style="float: right;"><input checked="" type="checkbox"/> Available/Leveraged Funding</span>
<input checked="" type="checkbox"/> Council/Community Goal <span style="float: right;"><input type="checkbox"/> Regulatory Requirement</span>

<b>Estimated Schedule</b>
Phase II of Stabilization   2024

<b>Funding Sources</b>
Capital Improvement Fund/State Historical Fund grant   \$300,000 2024 (assumes \$200,000 from State Historical Fund)
<b>Total Lifetime Budget</b>   <b>\$300,000</b>

<b>Estimated Annual Operating and Maintenance</b>
Approx. \$500/yr in cleaning and basic maintenance

<b>Project Title: Dark Sky Compliance Lighting Retrofits</b>	
Department: Public Works-Streets	Project Number: PW-18

<b>Project Description/Purpose</b>
Council would like to see the Town make its exterior lighting compliant with Dark Sky and Town LUDC guidelines. \$10,000 is slated for this purpose in 2023 and beyond. Retrofits may include new bulbs, shields, and other items to direct light downwards. Assistance to local businesses and residents may also be made available.

<b>Criteria Met</b>
<input checked="" type="checkbox"/> Health and Safety <input type="checkbox"/> Available/Leveraged Funding
<input checked="" type="checkbox"/> Council/Community Goal <input checked="" type="checkbox"/> Regulatory Requirement

<b>Estimated Schedule</b>
Lighting retrofits each year   2023-2032

<b>Funding Sources</b>
Capital Fund   \$10,000/yr in 2023-2032
<b>Total Lifetime Budget</b>   <b>\$100,000</b>

<b>Estimated Annual Operating and Maintenance</b>
n/a

<b>Project Title: Utility Line Burials/Retrofits</b>	
Department: Public Works-Streets	Project Number: PW-19

<b>Project Description/Purpose</b>
This item is for burial of overhead utility lines as projects proceed. Council has expressed a desire to see less visual congestion in the utility poles and lines. Where possible, and as projects allow, the Town can partner with LPEA and other entities to bury lines when the ground is open. In 2022, \$195,000 will be spent on burial of overhead communication lines and power lines associated with the McCabe Creek project. Funds are budgeted every other year in 2024 and beyond for this purpose.

<b>Criteria Met</b>
<input type="checkbox"/> Health and Safety <input type="checkbox"/> Available/Leveraged Funding
<input checked="" type="checkbox"/> Council/Community Goal <input type="checkbox"/> Regulatory Requirement

<b>Estimated Schedule</b>
Utility Line Burials/Retrofits each year   2024, 2026, 2028, 2030, 2032

<b>Funding Sources</b>
Capital Fund   \$50,000 every other year 2024, 2026, 2028, 2030, 2032
<b>Total Lifetime Budget</b>   <b>\$250,000</b>

<b>Estimated Annual Operating and Maintenance</b>
n/a

<b>Project Title: Alley Improvements</b>	
Department: Public Works-Streets	Project Number: PW-20

<b>Project Description/Purpose</b>
This item is for concrete/paved aprons, application of gravel, and maintenance in alleys in town.

<b>Criteria Met</b>	
<input type="checkbox"/> Health and Safety	<input type="checkbox"/> Available/Leveraged Funding
<input checked="" type="checkbox"/> Council/Community Goal	<input type="checkbox"/> Regulatory Requirement

<b>Estimated Schedule</b>	
Ongoing, annual	2023-2032

<b>Funding Sources</b>	
Capital Fund	\$20,000 each year
<b>Total Lifetime Budget</b>	<b>\$200,000</b>

<b>Estimated Annual Operating and Maintenance</b>
n/a

<b>Project Title: First Street Bridge Lift Station</b>	
Department: Public Works-Utilities	Project Number: S-1

<b>Project Description/Purpose</b>
A lift station is needed to replace the aging gravity sewer line under the bridge. A lift station and new pipe will be constructed to eliminate a boating hazard (the pipe hangs below the bridge deck) and to properly pump the sewage from the collection point at the east side of the bridge to the west of the bridge. Permits and coordination with CDOT will be required during the project. Staff is also exploring other less expensive options to mitigate risks. A lift station and new collection will cost approximately \$800,000 including design and engineering. This project is on hold pending grants or other funding assistance. Initial design and engineering, including permits, began in 2019. Construction will take place in 2025 or at a later point TBD. No funds are currently slated for this project in 2023.

<b>Criteria Met</b>	
<input checked="" type="checkbox"/> Health and Safety	<input type="checkbox"/> Available/Leveraged Funding
<input checked="" type="checkbox"/> Council/Community Goal	<input checked="" type="checkbox"/> Regulatory Requirement

<b>Estimated Schedule</b>	
Engineering of Lift Station, Obtain Permits	TBD
Construction of Lift Station and Pipes	2025 or later

<b>Funding Sources</b>	
Sanitation Fund/grants	TBD-estimated at \$800,000; assumes grant assistance to complete the project
<b>Total Lifetime Budget</b>	<b>TBD</b>

<b>Estimated Annual Operating and Maintenance</b>	
TBD	

<b>Project Title: Vacuum Truck</b>	
Department: Public Works-Utilities	Project Number: S-2

<b>Project Description/Purpose</b>
The Town purchased a vacuum truck through a five-year lease-purchase agreement with KOIS. The lease cost is split each year between the three departments/divisions that use this truck (Public Works-Streets Division, Public Works-Utilities, and the Geothermal Fund). The lease was paid off by the Town in 2021, and a new payment structure from the GID to the Town was established.

<b>Criteria Met</b>	
<input checked="" type="checkbox"/> Health and Safety	<input checked="" type="checkbox"/> Available/Leveraged Funding
<input checked="" type="checkbox"/> Council/Community Goal	<input type="checkbox"/> Regulatory Requirement

<b>Estimated Schedule</b>	
Lease Payment each year	2022 to 2027

<b>Funding Sources</b>	
Sanitation Fund	\$21,102.96 in 2022
Sanitation Fund	\$20,854.69 in 2023
Sanitation Fund	\$20,606.42 in 2024
Sanitation Fund	\$20,358.15 in 2025
Sanitation Fund	\$20,109.88 in 2026
Sanitation Fund	\$19,861.61 in 2027
<b>Total Lifetime Budget</b>	<b>\$122,894</b>

<b>Estimated Annual Operating and Maintenance</b>	
See Item VE-4	

<b>Project Title: Pipeline Project-Odor Control System</b>	
Department: Public Works-Utilities	Project Number: S-3

<b>Project Description/Purpose</b>
The Sanitation District installed an odor control system in 2020. Media in the system will need to be removed and replaced every 2-5 years at a cost of approximately \$70,000 each time. Although staff is estimating that it will be replaced every three years, the time interval between replacements may prove to be longer.

<b>Criteria Met</b>	
<input checked="" type="checkbox"/> Health and Safety	<input type="checkbox"/> Available/Leveraged Funding
<input checked="" type="checkbox"/> Council/Community Goal	<input checked="" type="checkbox"/> Regulatory Requirement

<b>Estimated Schedule</b>	
Purchase and installation of the system at lift stations one and two	2020
Replacement of filtering media	2023, 2026, and 2029

<b>Funding Sources</b>	
Sanitation Fund	\$70,000 every three years
<b>Total Lifetime Budget</b>	<b>\$210,000</b>

<b>Estimated Annual Operating and Maintenance</b>	
Approx. \$2,500 per year in ongoing maintenance and electricity costs	



<b>Project Title: Pumps Replacement at PS 1 and PS 2</b>	
Department: Public Works-Utilities	Project Number: S-4

<b>Project Description/Purpose</b>
<p>Due to ongoing failures with the pump, funds were budgeted in 2022 for replacement of all wet and dry pumps at Pump Stations 1 and 2. The GID received a grant of \$400,000 from the Colorado Department of Public Health and Environment for this project. \$5,000 towards the project was expended in 2021, with the remainder of the estimated \$800,000 project budgeted in 2022. The work was completed in September of 2022. This project is critical in order to keep the collection system functioning properly. \$50,000 is slated each year for 2024-32 for additional pumps or equipment, including spares, if needed. Additional headworks are anticipated to keep the lift station pumps in good working order such as installation of an automated bar screen with coarse and fine screening, as well as a grit removal system. Estimated cost for these additional equipment installations is TBD, but is estimated at close to \$500,000. At this time, funds are slated in 2024 for this equipment and staff will be seeking grant funds or financing options. \$67,000 is budgeted for design and engineering of these items in 2023.</p>

<b>Criteria Met</b>	
<input checked="" type="checkbox"/> Health and Safety	<input checked="" type="checkbox"/> Available/Leveraged Funding
<input checked="" type="checkbox"/> Council/Community Goal	<input checked="" type="checkbox"/> Regulatory Requirement

<b>Estimated Schedule</b>	
Engineering and Design	2021
Replacement of Pumps and Retrofit	2022
Design and Engineering of headworks	2023
Additional headworks equipment	2024
Critical spares and equipment	2024-2032

<b>Funding Sources</b>	
Sanitation Fund	\$395,000 in 2022, \$5000 in 2021
CDPHE Grant	\$400,000 in 2022
Sanitation Fund	\$67,000 in 2023
Sanitation Fund	\$50,000 in 2024-2032
TBD (headworks-automated bar screen and grit removal system)	\$500,000 in 2024
<b>Total Lifetime Budget</b>	<b>\$1,417,000</b>

<b>Estimated Annual Operating and Maintenance</b>	
TBD	

<b>Project Title: Lift Station at Chamber of Commerce Replacement</b>	
Department: Public Works-Utilities	Project Number: S-5

<b>Project Description/Purpose</b>
This lift station sees a lot of use and will likely need to be upgraded. At this time, staff believes that expanding the size of the vault and moving to submersible pumps will be the best option. In 2023, \$75,000 is budgeted to begin the project, with another \$75,000 planned for 2024 to complete the project.

<b>Criteria Met</b>	
<input checked="" type="checkbox"/> Health and Safety	<input type="checkbox"/> Available/Leveraged Funding
<input checked="" type="checkbox"/> Council/Community Goal	<input checked="" type="checkbox"/> Regulatory Requirement

<b>Estimated Schedule</b>	
Construction of new lift station	2023-2024

<b>Funding Sources</b>	
Sanitation Fund	\$75,000 in 2023
Sanitation Fund	\$75,000 in 2024
<b>Total Lifetime Budget</b>	<b>\$150,000</b>

<b>Estimated Annual Operating and Maintenance</b>
TBD

<b>Project Title: Lift Station at Apache Street Upgrade</b>	
Department: Public Works-Utilities	Project Number: S-6

<b>Project Description/Purpose</b>
A rough estimate of \$220,000 is budgeted in 2025/2026 for upgrades to the lift station at Apache St. Growth of the collection area will determine the timing of the upgrade. There may be an opportunity to partner with developers to pay for this upgrade to handle additional flow. Design and engineering is estimated at \$20,000 in 2025 and \$200,000 is estimated for construction in 2026.

<b>Criteria Met</b>	
<input checked="" type="checkbox"/> Health and Safety	<input checked="" type="checkbox"/> Available/Leveraged Funding
<input checked="" type="checkbox"/> Council/Community Goal	<input checked="" type="checkbox"/> Regulatory Requirement

<b>Estimated Schedule</b>	
Design and Engineering	2025
Construction of new lift station	2026

<b>Funding Sources</b>	
Sanitation Fund/Developer Contribution	\$20,000 in 2025
Sanitation Fund/Developer Contribution	\$200,000 in 2026
<b>Total Lifetime Budget</b>	<b>\$220,000</b>

<b>Estimated Annual Operating and Maintenance</b>	
TBD	

<b>Project Title: Lift Station at KOA Upgrade</b>	
Department: Public Works-Utilities	Project Number: S-7

<b>Project Description/Purpose</b>
A rough estimate of \$100,000 is budgeted in 2025/2026 for upgrades to the lift station at the old KOA Campground east of Town limits. Growth of the collection area will determine the timing of the upgrade. There may be an opportunity to partner with developers to pay for this upgrade to handle additional flow. Design and engineering is estimated at \$20,000 in 2025 and \$80,000 is estimated for construction in 2026.

<b>Criteria Met</b>	
<input type="checkbox"/> Health and Safety	<input checked="" type="checkbox"/> Available/Leveraged Funding
<input checked="" type="checkbox"/> Council/Community Goal	<input type="checkbox"/> Regulatory Requirement

<b>Estimated Schedule</b>	
Design and Engineering	2025
Construction of new lift station	2026

<b>Funding Sources</b>	
Sanitation Fund/Developer Contribution	\$20,000 in 2025
Sanitation Fund/Developer Contribution	\$80,000 in 2026
<b>Total Lifetime Budget</b>	<b>\$100,000</b>

<b>Estimated Annual Operating and Maintenance</b>	
TBD	

<b>Project Title: Storage Building and Fence at Pump Station 1</b>	
Department: Public Works-Utilities	Project Number: S-8

<b>Project Description/Purpose</b>
A storage building (pole barn style) is needed at Pump Station 1 to safely store collection pipe and other equipment. As Yamaguchi South is built out, a fence will be needed to create a visual and security break between the pump station property and the park.

<b>Criteria Met</b>
<input type="checkbox"/> Health and Safety <span style="float: right;"><input type="checkbox"/> Available/Leveraged Funding</span>
<input checked="" type="checkbox"/> Council/Community Goal <span style="float: right;"><input checked="" type="checkbox"/> Regulatory Requirement</span>

<b>Estimated Schedule</b>	
Construction of pole barn building and fence	2024

<b>Funding Sources</b>	
Sanitation Fund	\$75,000 in 2024
<b>Total Lifetime Budget</b>	<b>\$75,000</b>

<b>Estimated Annual Operating and Maintenance</b>
TBD

<b>Project Title: Collection Line Upgrades (various)</b>	
Department: Public Works-Utilities	Project Number: S-9

<b>Project Description/Purpose</b>
The Sanitation District has identified that most of the lines are aging and need to be replaced and perhaps upsized over time. In 2020, an assessment of the system was conducted at a cost of \$18,740. The assessment will help guide the District in planning for replacements over the next ten years. Although the assessment calls for a more aggressive approach, due to budgetary concerns in this fund, \$150,000 is slated each year for phased replacements over the next several years for upgrades of existing collection lines throughout the system. In 2023, the S. 6 <sup>th</sup> Street line will be replaced. Only \$30,000 is budgeted at this time for this project assuming that staff will be able to assist with replacement. Actual cost may be higher.

<b>Criteria Met</b>
<input checked="" type="checkbox"/> Health and Safety <span style="margin-left: 300px;"><input type="checkbox"/> Available/Leveraged Funding</span>
<input checked="" type="checkbox"/> Council/Community Goal <span style="margin-left: 300px;"><input checked="" type="checkbox"/> Regulatory Requirement</span>

<b>Estimated Schedule</b>	
Assessment of System	2020
Design, engineering and construction of lines	2023-2032

<b>Funding Sources</b>	
Sanitation Fund	\$30,000 in 2023
Sanitation Fund	\$150,000/yr in 2024-2032
<b>Total Lifetime Budget</b>	<b>\$1,380,000</b>

<b>Estimated Annual Operating and Maintenance</b>	
TBD	

<b>Project Title: PAWSD Upgrades-District Share</b>	
Department: Public Works-Utilities	Project Number: S-10

<b>Project Description/Purpose</b>
The Sanitation District entered into an IGA with PAWSD that binds the District in sharing 25% of the costs of treatment plant upgrades that PAWSD makes. To date, these amounts are projections. This is tentatively scheduled for 2031.

<b>Criteria Met</b>	
<input checked="" type="checkbox"/> Health and Safety	<input type="checkbox"/> Available/Leveraged Funding
<input checked="" type="checkbox"/> Council/Community Goal	<input checked="" type="checkbox"/> Regulatory Requirement

<b>Estimated Schedule</b>	
Contribution to PAWSD Plant Upgrades	2031

<b>Funding Sources</b>	
Sanitation Fund	\$2,000,000 in 2031
<b>Total Lifetime Budget</b>	<b>\$2,000,000</b>

<b>Estimated Annual Operating and Maintenance</b>
n/a

<b>Project Title: Camera and Seal in Place Liner Machine</b>	
Department: Public Works-Utilities	Project Number: S-11

<b>Project Description/Purpose</b>
Staff proposes to take on more in-house inspection of collection lines by purchasing a camera system with the capability of applying a seal-in-place liner to preserve the system's aging lines. Preliminary quotes are \$95,000 for the camera and \$40,000 for the seal-in-place liner equipment. This will be financed for a five-year period at an estimated \$27,000 per year.

<b>Criteria Met</b>
<input checked="" type="checkbox"/> Health and Safety <span style="margin-left: 200px;"><input type="checkbox"/> Available/Leveraged Funding</span>
<input checked="" type="checkbox"/> Council/Community Goal <span style="margin-left: 200px;"><input checked="" type="checkbox"/> Regulatory Requirement</span>

<b>Estimated Schedule</b>
Annual financing   2023-2027

<b>Funding Sources</b>
Sanitation Fund   \$27,000/yr in 2023-2037
<b>Total Lifetime Budget</b>   <b>\$135,000</b>

<b>Estimated Annual Operating and Maintenance</b>
n/a



<b>Project Title: Police Interview Room Equipment Replacement</b>	
Department: Police	Project Number: T-1

<b>Project Description/Purpose</b>
Replacement of recording equipment in the Police Department interview room within the next several years.

<b>Criteria Met</b>
<input checked="" type="checkbox"/> Health and Safety <span style="margin-left: 200px;"><input type="checkbox"/> Available/Leveraged Funding</span>
<input type="checkbox"/> Council/Community Goal <span style="margin-left: 200px;"><input type="checkbox"/> Regulatory Requirement</span>

<b>Estimated Schedule</b>
Replacement of Recording Equipment   2026

<b>Funding Sources</b>
Capital Improvement Fund   \$15,000 in 2026
<b>Total Lifetime Budget   \$15,000</b>

<b>Estimated Annual Operating and Maintenance</b>
Approx. \$750/yr for support and maintenance

<b>Project Title: Police Records Management System</b>	
Department: Police	Project Number: T-2

<b>Project Description/Purpose</b>
Purchase and installation of Police Department record management system at an approximate cost of \$95,000. Purchase of a system that is compatible with Courts, Dispatch, and other emergency response entities will enhance public health and safety and ensure that the Town has best management practices in place. At this time, staff anticipates partnering with the County and the Combined Emergency Dispatch Center to roll out a new comprehensive CAD system in 2023/24. There should be limited cost to the Town as the provider has selected this community as a pilot project. However, should the deployment be delayed or not occur as anticipated, \$95,000 is slated for an upgrad or new Town system in 2025.

<b>Criteria Met</b>	
<input checked="" type="checkbox"/> Health and Safety	<input type="checkbox"/> Available/Leveraged Funding
<input type="checkbox"/> Council/Community Goal	<input type="checkbox"/> Regulatory Requirement

<b>Estimated Schedule</b>	
Acquisition and deployment of software	2025

<b>Funding Sources</b>	
Capital Improvement Fund	\$95,000 in 2025
<b>Total Lifetime Budget</b>	<b>\$95,000</b>

<b>Estimated Annual Operating and Maintenance</b>	
TBD	

<b>Project Title: Technology Upgrades-Server and Internet</b>	
Department: Administration	Project Number: T-3

<b>Project Description/Purpose</b>
Upgrades to the town's servers and internet hardware are included. Replacement of server switches and other equipment each year, as needed. Based on recommendations from Town IT consultant, replacement and upgrades to the Town's internet hardware and server are needed over time. This will be phased in over the next ten years.

<b>Criteria Met</b>	
<input checked="" type="checkbox"/> Health and Safety	<input type="checkbox"/> Available/Leveraged Funding
<input type="checkbox"/> Council/Community Goal	<input type="checkbox"/> Regulatory Requirement

<b>Estimated Schedule</b>	
Acquisition and deployment (various)	2023-2032

<b>Funding Sources</b>	
Capital Improvement Fund	\$6,175 in 2023
Capital Improvement Fund	\$4,375 in 2024
Capital Improvement Fund	\$2,000 in 2025
Capital Improvement Fund	\$15,000 in 2026
Capital Improvement Fund	\$1,500 in 2027
Capital Improvement Fund	\$4,375 in 2028
Capital Improvement Fund	\$4,375 in 2029
Capital Improvement Fund	\$2,000 in 2030
Capital Improvement Fund	\$16,000 in 2031
Capital Improvement Fund	\$2,000 in 2032
<b>Total Lifetime Budget</b>	<b>\$57,800</b>

<b>Estimated Annual Operating and Maintenance</b>	
TBD	

<b>Project Title: Computer Replacements</b>	
Department: Administration	Project Number: T-4

<b>Project Description/Purpose</b>
Replacement of desktop computers and mobile devices are completed according to the replacement schedule. For details, please refer to the attached Technology Replacement Schedule in the Appendix. This is an ongoing line item for the replacement schedule of desktop and mobile computers.

<b>Criteria Met</b>	
<input checked="" type="checkbox"/> Health and Safety	<input type="checkbox"/> Available/Leveraged Funding
<input checked="" type="checkbox"/> Council/Community Goal	<input type="checkbox"/> Regulatory Requirement

<b>Estimated Schedule</b>	
Purchase of replacement computers	2023 to 2032

<b>Funding Sources</b>	
General and Capital Improvement Fund	\$16,600 in 2023
General and Capital Improvement Fund	\$22,100 in 2024-2032
<b>Total Ten-Year Cost</b>	<b>\$215,500</b>

<b>Estimated Annual Operating and Maintenance</b>
Approx. \$1,000/yr on average per device for support and licenses

<b>Project Title: Technology-Software and Licensing</b>	
Department: Administration	Project Number: T-5

<b>Project Description/Purpose</b>
This is an annual item for various software programs and licensing. The details on these programs can be found in the appendix.

<b>Criteria Met</b>	
<input checked="" type="checkbox"/> Health and Safety	<input type="checkbox"/> Available/Leveraged Funding
<input checked="" type="checkbox"/> Council/Community Goal	<input type="checkbox"/> Regulatory Requirement

<b>Estimated Schedule</b>	
Purchase of software/licensing	2023 to 2032

<b>Funding Sources</b>	
General and Capital Improvement Fund	\$49,580 in 2023
General and Capital Improvement Fund	\$53,780 in 2024-2032
<b>Total Ten-Year Cost</b>	<b>\$533,600</b>

<b>Estimated Annual Operating and Maintenance</b>
n/a

<b>Project Title: Vehicles (Non-Police)</b>	
Department: Various	Project Number: VE-1

<b>Project Description/Purpose</b>
<p>Purchase of vehicles for multiple departments. These will be a mixture of trucks or small SUVs, depending on the need. Many vehicles assigned to other departments and those in the town “vehicle pool” that are checked out as needed for business use are passed down from the Police Department once the vehicle has been decommissioned from their fleet. However, this line item is to purchase new vehicles to ensure that reliable vehicles are available and to keep the vehicles in the fleet more up to date. The standard for non-police vehicles replacement is seven years and/or 150,000 miles, or when they have excessive repair costs. For 2023, no new non-police vehicles are proposed. In 2022, the Town purchased two 2022 Ford Explorers, a single cab utility truck for the Public Works Department and a maintenance van for the Facilities Management Division. The vehicles being replaced will be reassigned or sold at auction or shuffled to other departments, as needed.</p>

<b>Criteria Met</b>	
<input checked="" type="checkbox"/> Health and Safety	<input type="checkbox"/> Available/Leveraged Funding
<input type="checkbox"/> Council/Community Goal	<input type="checkbox"/> Regulatory Requirement

<b>Estimated Schedule</b>	
Purchase of one new vehicle	2024
Purchase of one new vehicle	2025
Purchase of one new vehicle	2027
Purchase of one new vehicle	2030

<b>Funding Sources</b>	
Capital Improvement Fund	\$32,000 in 2024
Capital Improvement Fund	\$50,000 in 2025
Capital Improvement Fund	\$34,000 in 2027
Capital Improvement Fund	\$50,000 in 2030
<b>Total Ten-Year Cost</b>	<b>\$166,000</b>

<b>Estimated Annual Operating and Maintenance</b>	
Approx. \$500/yr on average per vehicle for preventive maintenance, fuel and fluids	

<b>Project Title: Police Patrol Vehicles</b>	
Department: Police	Project Number: VE-2

<b>Project Description/Purpose</b>
<p>While subject to change based on the availability of specific vehicles, the plan includes two new Ford F-150 pickup trucks in 2023. Vehicles are approximately \$51,051 each with an additional \$18k for up-fitting (lights, cages, radios, etc.). These are purchased off state bid. Due to the supply chain issues and inflation, the 2023 estimates include a 10% contingency. An inflation factor of 2% is estimated for vehicles purchased in later years. Due to constant wear and tear on patrol vehicles, the national standard for replacement is every five to seven years and 100,000 miles. To keep vehicles in good condition they are replaced as close as possible (as budget allows) to this standard and are decommissioned for use by other town departments or sold at auction. Regular preventive maintenance also helps to keep them in very good condition. As additional officers come onto the police force, this replacement schedule will ensure that more vehicles are available for their use.</p>

<b>Criteria Met</b>	
<input checked="" type="checkbox"/> Health and Safety	<input type="checkbox"/> Available/Leveraged Funding
<input checked="" type="checkbox"/> Council/Community Goal	<input type="checkbox"/> Regulatory Requirement

<b>Estimated Schedule</b>	
Purchase of two new vehicles	2023
Purchase of one new vehicle every year or every two years	2025-2032, per year or every other year as needed

<b>Funding Sources</b>	
Capital Improvement Fund	\$138,102 in 2023
Capital Improvement Fund	\$140,864 in 2025
Capital Improvement Fund	\$143,681 in 2027
Capital Improvement Fund	\$146,555 in 2029
Capital Improvement Fund	\$149,486 in 2031
<b>Total Ten-Year Cost</b>	<b>\$718,688</b>

<b>Estimated Annual Operating and Maintenance</b>	
Approx. \$750/yr on average per vehicle for oil changes, tires, preventive maintenance, fuel and fluids	

<b>Project Title: Maintenance on Light Duty Vehicles</b>	
Department: Various	Project Number: VE-3

<b>Project Description/Purpose</b>
This is a pooled line item for vehicle maintenance to be split between departments (Parks and Recreation (\$5,000), Police (\$12,000), Public Works-Streets (\$3,000) and Facilities Maintenance/Building Department/Pooled Vehicles (\$4,000). This line item is for preventive maintenance on the town's light duty vehicles. Departments will be responsible for ensuring that regular maintenance is performed on their vehicles, but this line item provides an ongoing funding source for this service. To maximize the life of each vehicle, regular checks, tires, oil/fluids and other services will be performed. In subsequent years, a slight inflationary factor is added in every few years to account for the increase in supplies and services pricing.

<b>Criteria Met</b>	
<input checked="" type="checkbox"/> Health and Safety	<input type="checkbox"/> Available/Leveraged Funding
<input checked="" type="checkbox"/> Council/Community Goal	<input type="checkbox"/> Regulatory Requirement

<b>Estimated Schedule</b>	
Maintenance pool each year	Line item each year 2023-2032

<b>Funding Sources</b>	
Capital Improvement Fund	\$24,000 in 2023
Capital Improvement Fund	\$25,000 in 2024
Capital Improvement Fund	\$25,000 in 2025
Capital Improvement Fund	\$25,000 in 2026
Capital Improvement Fund	\$26,000 in 2027
Capital Improvement Fund	\$26,000 in 2028
Capital Improvement Fund	\$26,000 in 2029
Capital Improvement Fund	\$27,000 in 2030
Capital Improvement Fund	\$27,000 in 2031
Capital Improvement Fund	\$28,000 in 2032
<b>Total Ten-Year Cost</b>	<b>\$259,000</b>

<b>Estimated Annual Operating and Maintenance</b>	
This represents annual maintenance.	



<b>Project Title: Parks Equipment</b>	
Department: Parks and Recreation-Parks Maintenance Division	Project Number: VE-4

<b>Project Description/Purpose</b>
In 2023, several pieces of equipment are proposed to assist with parks and trail maintenance. A standing mower at \$10,000, a woodchipper (to be used by both Parks Maintenance and the Streets Maintenance crews) at \$32,660, a new irrigation transfer pump at \$68,000 and several smaller items are included in 2023. Each following year, an estimated \$50,000 is included per year.

<b>Criteria Met</b>	
<input checked="" type="checkbox"/> Health and Safety	<input type="checkbox"/> Available/Leveraged Funding
<input checked="" type="checkbox"/> Council/Community Goal	<input type="checkbox"/> Regulatory Requirement

<b>Estimated Schedule</b>	
Purchase of additional equipment	2023
Purchase of additional equipment	2024-2032

<b>Funding Sources</b>	
Capital Improvement Fund	\$113,410 in 2023
Capital Improvement Fund	\$50,000/yr in 2024-2032
<b>Total Ten-Year Cost</b>	<b>\$563,410</b>

<b>Estimated Annual Operating and Maintenance</b>	
\$500/yr for cleaning and parts	

<b>Project Title: Streets Equipment</b>	
Department: Public Works-Streets Division	Project Number: VE-5

<b>Project Description/Purpose</b>
Streets equipment is needed each year to continue to perform drainage and road maintenance. In 2023, a total of \$92,000 is budgeted to purchase a lift, a sander for the plow truck, a chipper (to be shared with parks maintenance), and small tools and other items. In the following years, \$50,000 is budgeted each year for items as needed. Larger capital items such as a dump truck are in a separate capital line item.

<b>Criteria Met</b>	
<input checked="" type="checkbox"/> Health and Safety	<input type="checkbox"/> Available/Leveraged Funding
<input checked="" type="checkbox"/> Council/Community Goal	<input type="checkbox"/> Regulatory Requirement

<b>Estimated Schedule</b>	
Purchase of street maintenance small tools and equipment	2023-2032

<b>Funding Sources</b>	
Capital Improvement Fund	\$92,000 for 2023
Capital Improvement Fund	\$50,000/yr for 2024-2032
<b>Total Ten-Year Cost</b>	<b>\$500,000</b>

<b>Estimated Annual Operating and Maintenance</b>
\$2,000 for fuel, maintenance and parts

<b>Project Title: Street Sweeper</b>	
Department: Public Works-Streets Division	Project Number: VE-6

<b>Project Description/Purpose</b>
The Street Sweeper will be purchased in 2029. The Town purchased a street sweeper in the fall of 2018 (delivered in first quarter 2019) with assistance from CDOT with CMAQ funds. The estimated life of the sweeper is at least ten years. Therefore, the capital plan includes the replacement of a new street sweeper in 2029.

<b>Criteria Met</b>	
<input checked="" type="checkbox"/> Health and Safety	<input type="checkbox"/> Available/Leveraged Funding
<input checked="" type="checkbox"/> Council/Community Goal	<input type="checkbox"/> Regulatory Requirement

<b>Estimated Schedule</b>	
Purchase of new Street Sweeper	2029

<b>Funding Sources</b>	
Capital Improvement Fund	\$300,000 in 2029
<b>Total Ten-Year Cost</b>	<b>\$300,000</b>

<b>Estimated Annual Operating and Maintenance</b>
Approximately \$5,000/yr.

<b>Project Title: Maintenance on Heavy Duty Vehicles</b>	
Department: Public Works-Streets Division	Project Number: VE-7

<b>Project Description/Purpose</b>
This is a pooled line item for preventative vehicle maintenance on the Town's heavy-duty vehicles such as bucket trucks, boom trucks, dump trucks, etc. to be utilized primarily by the Streets Division. A slight inflationary adjustment is applied every few years to account for increases in services and supplies costs. The life of each vehicle or piece of equipment will be extended by performing regular checks, tires, oil/fluids, and other services.

<b>Criteria Met</b>	
<input checked="" type="checkbox"/> Health and Safety	<input type="checkbox"/> Available/Leveraged Funding
<input checked="" type="checkbox"/> Council/Community Goal	<input type="checkbox"/> Regulatory Requirement

<b>Estimated Schedule</b>	
Heavy Duty Maintenance pool each year	Line item each year 2023-2032

<b>Funding Sources</b>	
Capital Improvement Fund	\$43,000 in 2023
Capital Improvement Fund	\$44,000 in 2024
Capital Improvement Fund	\$44,000 in 2025
Capital Improvement Fund	\$44,000 in 2026
Capital Improvement Fund	\$45,000 in 2027
Capital Improvement Fund	\$45,000 in 2028
Capital Improvement Fund	\$45,000 in 2029
Capital Improvement Fund	\$46,000 in 2030
Capital Improvement Fund	\$46,000 in 2031
Capital Improvement Fund	\$47,000 in 2032
<b>Total Ten-Year Cost</b>	<b>\$449,000</b>

<b>Estimated Annual Operating and Maintenance</b>	
This project represents annual maintenance	

<b>Project Title: Dump Truck/Water Truck</b>	
Department: Police	Project Number: VE-8

<b>Project Description/Purpose</b>
A new dump truck/water truck is planned for purchase in 2024 through a five-year lease-purchase agreement. The estimated cost of the unit is \$620,000, or \$124,000 each year in payments from 2024 to 2029. The town's existing dump truck is undersized for the Streets Division's needs and is aged.

<b>Criteria Met</b>	
<input checked="" type="checkbox"/> Health and Safety	<input type="checkbox"/> Available/Leveraged Funding
<input checked="" type="checkbox"/> Council/Community Goal	<input type="checkbox"/> Regulatory Requirement

<b>Estimated Schedule</b>	
Purchase and deployment of unit	2024

<b>Funding Sources</b>	
Capital Improvement Fund	\$124,000/yr in 2024-2029
<b>Total Ten-Year Cost</b>	<b>\$620,000</b>

<b>Estimated Annual Operating and Maintenance</b>
TBD

<b>Project Title: Speed Trailer Replacement</b>	
Department: Police	Project Number: VE-9

<b>Project Description/Purpose</b>
Replacement of a Speed Reader Trailer for use by the Police Department in monitoring speeds, collecting data, and for speed control. The town's current unit will need to be replaced within the next several years.

<b>Criteria Met</b>	
<input checked="" type="checkbox"/> Health and Safety	<input type="checkbox"/> Available/Leveraged Funding
<input checked="" type="checkbox"/> Council/Community Goal	<input type="checkbox"/> Regulatory Requirement

<b>Estimated Schedule</b>	
Purchase and deployment of unit	2025

<b>Funding Sources</b>	
Capital Improvement Fund	\$12,000 in 2025
<b>Total Ten-Year Cost</b>	<b>\$12,000</b>

<b>Estimated Annual Operating and Maintenance</b>
n/a

<b>Project Title: Cargo Trailer</b>	
Department: Police	Project Number: VE-10

<b>Project Description/Purpose</b>
The Police Department has a need for a cargo trailer that can be used for hauling storage items, large pieces of evidence, and items for community/special events at which the Department is present.

<b>Criteria Met</b>	
<input checked="" type="checkbox"/> Health and Safety	<input type="checkbox"/> Available/Leveraged Funding
<input checked="" type="checkbox"/> Council/Community Goal	<input type="checkbox"/> Regulatory Requirement

<b>Estimated Schedule</b>	
Purchase and deployment of cargo trailer	2023

<b>Funding Sources</b>	
Capital Improvement Fund	\$6,500 in 2023
<b>Total Ten-Year Cost</b>	<b>\$6,500</b>

<b>Estimated Annual Operating and Maintenance</b>
n/a

## **5. Appendices**

- a. Vehicles and Equipment Plan
  - i. Vehicle Replacement Policy
  - ii. Current Vehicle Listing
- b. Technology Replacement Plan





## Town of Pagosa Springs Vehicle/Equipment Replacement Standards

September 27, 2018

### Replacement Standards

The following is the Town's goal for replacement of passenger vehicles and equipment. Availability of funds, the amount of repairs needed vs. replacement costs, and other factors must be weighed when applying the standards below.

In general, replacement criteria for Town-owned vehicles and Equipment will be based upon:

1. Age
2. Miles/Hour Usage
3. Type of Service
4. Reliability
5. Maintenance and Repair Costs (not to include incident repairs)
6. Condition

The Town may decide to retain a vehicle beyond the stated criteria after evaluation of anticipated usage, repairs and operating costs. Typical replacement standards are below:

<b>Vehicle/Equipment Type</b>	<b>Category</b>	<b>Replacement Standard</b>	<b>Funding Source</b>
Police Patrol Vehicle	Light Duty	100,000 miles and/or five years old	Capital Fund
Town Pool Vehicles; Building Dept Vehicles (passenger)	Light Duty	150,000 miles and/or Seven years old and/or Repair costs > remaining value of vehicle	Capital Fund
Heavy Duty Equipment- e.g. street sweeper, vacuum truck, dump truck	Heavy Duty	Depends on condition and type of equipment. Typically diesel lasts longer than gas powered. A Typical standard by GSA is 12 years or 250,000. Operating hours >6,000 hrs	Capital Fund/Sanitation Fund/Geothermal Fund
Light Equipment-e.g. mowers, weed eaters, trailers, etc.)	Light Equipment	Depends on condition and type of equipment. Typically when repair cost > remaining value of equipment	Capital Fund/General Fund

### **Procurement**

Where possible, vehicles and equipment will be purchased off of state bid. If the asset is not available, the Town will follow its purchasing policy to ensure competitive bids. Funds for purchasing and up fitting the asset typically derive from the Capital Fund. In some cases, the Sanitation Fund or the Geothermal Fund may be utilized to purchase vehicles or equipment as well. If the asset is over \$5,000 and is expected to last more than two years, it should be capitalized.

In some cases, due to restricted funds, lease-purchase agreements or other financing may be utilized to purchase an asset if cash on hand is not sufficient. Heavy duty equipment may be purchased in good used condition. It is the town's policy that before doing so, the asset will have a full check by a certified mechanic. Passenger vehicles are typically not purchased used.

### **Maintenance of Vehicles and Equipment**

Each asset is expected to remain in good condition. Preventive maintenance (oil checks, brake checks, fluids, tires, etc.) should be coordinated by the department that uses the asset. PM records must be kept by the department demonstrating regular maintenance.

### **Asset Disposal Process**

- 1) When Police patrol vehicles are decommissioned and (if there is still useful life); they are detailed and all equipment is removed. The vehicle is then made available for other town uses such parks maintenance, building department or town pool vehicles.
- 2) When vehicles have outlived their useful life and are ready for disposal from the Town's fleet, staff will put them on an online public auction site. In the past, these have sold for at least Blue Book value. A release of liability and acceptance of "as is" condition is required by the receiver.
- 3) When heavy duty vehicles/equipment are decommissioned, there is typically an option to trade them in to the manufacturer for a trade in credit toward a new asset. Staff may also make the equipment available on the online public auction site. A release of liability and acceptance of "as is" condition is required by the receiver.
- 4) Once removed from the Town's fleet, the asset is recorded as disposed of and records are kept by the Records Administrator.

VEHICLE LISTING												
ID#	Description	Make	Model	VIN	Year	Department	Purchase Price	Fuel Type	Body Type	License No	Purchase Date	Current Mileage/Hrs
101	Town Vehicle	CHE	Tahoe	1GNFK13037J324481	2007	Fleet (Shop)	\$ 25,500	Gas	UP	515 BEZ	03/09/07	110615
102	Town Vehicle	FOR	Explorer	1FM5K8B8XDGA13459	2013	Fleet (Admin)	\$ 28,155	Gas	UP	028 UHF	04/05/12	96896
103	Work Truck	CHE	Silverado	1GCPKSE35BF168286	2011	Fleet (Admin)	\$ 24,442	Gas	PK	326 UHC	10/12/10	106950
104	Work Vehicle	CHE	Tahoe	1GNFK13087J322449	2007	Fleet (Admin)	\$ 25,500	Gas	UP	517 BEZ	03/09/07	119865
105	Work Vehicle	CHE	Tahoe	1GNEK13V85J224607	2005	Fleet (Maint)	\$ 23,008	Gas	UP	484 BEZ	04/12/05	124141
106	Work Vehicle	CHE	Tahoe	1GNFK13047J322772	2007	Fleet (Maint)	\$ 25,500	Gas	UP	516 BEZ	03/09/07	151653
107	Work Truck	CHE	Silverado	1GCPKSE38BF169352	2011	Parks/Recreation	\$ 24,442	Gas	PK	328 UHC	10/12/10	88947
108	Work Truck	FOR	F250	1FDBF2B6XBEC58984	2011	Parks/Recreation	\$ 24,496	Gas	PK	677 UHE	12/14/11	62315
110	Work Truck	FOR	F150	1FTFW1EF0HKD01427	2017	Parks/Recreation	\$ 29,698	Gas	PK	JOX 636	03/25/17	25665
111	Work Truck	FOR	F150	1FTEX1EP5FKE09878	2015	Parks/Recreation	\$ 34,922	Gas	PK	CQG 736	03/04/16	0
112	Animal Control Truck	RAM	1500	1C6RR7KG9GS339913	2016	Police	\$ 25,364	Gas	PK	CQH 018	02/01/16	20658
113	Work Truck	CHE	Silverado	1GCPKSE30BF168695	2011	Sanitation	\$ 24,442	Gas	PK	327 UHC	10/12/10	100174
114	Patrol Vehicle	FOR	F150	1FTFW1EF4DKG13485	2013	Police	\$ 25,524	Gas	PK	710 ZEC	09/30/13	105481
115	Patrol Vehicle	FOR	F150	1FTFW1EF2DKG13484	2013	Police	\$ 25,523	Gas	PK	709 ZEC	09/30/13	98464
116	Patrol Vehicle	FOR	F150	1FTFW1EF2EKG11137	2014	Police	\$ 26,278	Gas	PK	725 QFI	11/07/14	115135
117	Patrol Vehicle	FOR	F150	1FTFW1EF4EKG11138	2014	Police	\$ 26,278	Gas	PK	724 QFI	11/07/14	
118	Patrol Vehicle	FOR	F150	1FTEW1EF1HKD27711	2017	Police	\$ 27,132	Gas	PK	JOX611	05/18/17	
119	Patrol Vehicle	FOR	F150	1FTEW1E54JKE38430	2018	Police	\$ 27,209	Gas	PK	JOY027	06/20/18	
120	Patrol Vehicle	FOR	F150	1FTEW1E58JKE38429	2018	Police	\$ 27,209	Gas	PK	JOY028	06/20/18	68199
121	Patrol Vehicle	FOR	F150	1FTEW1E5XLKE13308	2020	Police	\$ 26,512	Gas	PK	BGV B67	01/06/20	26300
122	Work Truck	DOD	RAM	3D3K528T49G532185	2009	Sanitation	\$ -	Gas	PK	525 BEZ	03/11/09	118021
123	Work Vehicle	CHE	Blazer	1GNDD13X34K156607	2004	Sanitation	\$ 20,796	Gas	UP	459 BEZ	04/19/04	95918
124	Work Truck	FOR	F250	1FT7X2B64CEA33582	2012	Sanitation	\$ 31,000	Gas	PK	845 WIA	09/07/12	70211
125	Work Truck	FOR	F550	1FD0W5HT4HEC69025	2017	Streets	\$ 77,194	Diesel	PK	OHK 513	05/11/17	20258
126	Work Truck	FOR	F550	1FD0W5HT2HEC69024	2017	Streets	\$ 77,194	Diesel	PK	WQC 517	05/11/17	14519
127	Work Truck	FOR	F350	1FRF3BN2MED50206	2021	Parks/Recreation	\$ 49,139	Gas	PK	BGV889	08/27/21	2644
128	Work Truck	FOR	F350	1FRF3FN7MED50207	2021	Streets	\$ 67,641	Gas	PK	BGV888	08/27/21	3864
129	Police	FOR	F150	1FTFW1E56MKE70885	2021	Police	\$ 39,744	Gas	PK	BNDJ61	12/10/21	9664
130	Streets	CHE	Silverado	1GB5YSE75NF263609	2022	Streets	\$ 53,827	Gas	PK	BND J67	05/04/22	920
131	Fleet/Administration	FOR	Explorer	1FMSK8DH8NGB34315	2022	Fleet/Administration	\$ 34,300	Gas	UP	BSL250	07/13/22	
134	Fleet/Administration	FOR	Explorer	1FMSK8DH0NGB34485	2022	Fleet/Administration	\$ 34,300	Gas	UP	BSL249	07/13/22	
205	Vacuum Truck	FL	1145D	3ALHG3DVXKDKN0866	2019	Streets	\$ 487,081	Gas	TK	BFHC17	02/04/19	6794
208	Dump Truck	INT	7400	1HTWDAAR27J564208	2007	Streets	\$ 108,825	Diesel	TK	514 BEZ	04/09/07	25064
209	Dump Truck	INT		1HTSDZ7R2MH305063	1991	Streets	\$ 33,000	Diesel	TK	451 BEZ	10/30/97	69770

TRAILER LISTING												
ID#	Description	Make	Model	VIN	Year	Department	Purchase Price	Fuel Type	Body Type	License No	Purchase Date	Current Mileage/Hrs
300	Trailer	HMD		ID481340COLO	1976	Parks/Recreation	\$ -		TL	878 AVO	09/02/76	n/a
301	Trailer - Event	APEX	201612	1P9PS2510LP677007	2020	Parks/Recreation	\$ 74,980		TL	CRG555	02/21/20	n/a
302	Trailer - Utility	HAU	0	5UPTU16238B001979	2008	Parks/Recreation	\$ 1,800		TU	915 AVO	05/20/08	n/a
303	Trailer - Utility Tilt	DIA	45HDT	46UFU2027H1191330	2017	Parks/Recreation	\$ 5,500		TU	YOB 886	01/23/18	n/a
304	Trailer-Speed/radar	TRLR	300	1A9S30ES0C1872188	2012	Police	\$ -		TU	886HPH	02/06/15	n/a
305	Trailer	ZIE	0	1ZCE14S237P27427	2007	Sanitation	\$ -		TL	903 AVO	01/00/00	n/a
307	Trailer - Flatbed	DIA	0	46UFU2425J1202115	2018	Streets	\$ 10,865		TL	CRI 548	01/00/00	n/a
308	Trailer - Message Board	HASI	0	7L31H8212LG000824	2020	Streets	\$ 13,018		TL	CRG556	07/16/20	n/a
309	Trailer - Message Board	HASI	0	7L31H8215LG000848	2020	Streets	\$ 13,018		TL	CRG554	07/16/20	n/a
310	Trailer - Utility	DIA	0	46UFU0814J1201138	2018	Streets	\$ 1,795		TL	CRI 582	01/00/00	n/a
311	Trailer - Utility	DTM	0	1D9FS1022X1131301	1999	Streets	\$ 1,425		TL	882 AVO	01/00/00	n/a
313	Parks/Recreation	CM	SU35 - 12	49T1U151XN2147460	2022	Parks/Recreation	\$ 3,190		TU	CIM 261	02/14/22	n/a

EQUIPMENT LISTING												
ID#	Description	Make	Model	VIN	Year	Department	Purchase Price	Fuel Type	Body Type	License No	Purchase Date	Current Mileage/Hrs
200	Bobcat - Side by Side (White)	BOB	UV34	B4LV19113	2020	Parks/Recreation	\$ 21,928	Diesel	UTV			3895
202	Kubota - Tractor	KUB	KU3460	55189	2015	Parks/Recreation	\$ 38,838	Diesel	TR	OAM 821	10/20/15	924
203	Skidsteer	BOBC	S220	530740261	2008	Parks/Recreation	\$ -	Diesel	SK	OAM 823		2416
204	Backhoe	CAS	0	JJG0198548	1996	Sanitation	\$ -	Diesel	BH	907 AVO		6410
206	Backhoe	CAS	580M	NAC531622	2010	Streets	\$ -	Diesel	BH	346 YCX	06/08/10	3169
207	Bobcat - Skid Loader	BOB	S770	AT5A13848	2020	Streets	\$ 59,036	Diesel	SL		02/03/20	826
210	Loader	JD	624K	1DW624KZEGF675637	2016	Streets	\$ 165,848	Diesel	LD	300 QZR	06/07/16	1064
211	Loader	CAT	IT24	4NN0454	1996	Streets	\$ -	Diesel	LD	879 AVO		9881
212	Road Grader	CAT	135H	CBC00207	2004	Streets	\$ -	0	GR	906 AVO	06/01/04	5790
213	Squeegee Machine (Seal Coater)	SMST	SP575	0	2019	Streets	\$ 56,500	0	0	0	02/25/19	240
214	Street Sweeper	INT	4000	3HAMMMMNOLL308484	2020	Streets	\$ 286,100	Diesel	SW	BFRZ07	05/29/19	8792
215	Tandem Roller	HAMM	HD13iVT	H2310473	2018	Streets	\$ 62,000	0	0	OKP-904	01/00/00	216
216	Truck - Bucket	FOR	F450	IFDXF47F9YEB99350	2000	Streets	\$ 7,500	Diesel	TK	726 QFI	11/22/13	58880
217	Water Truck	KW	W900	1XKWD29X3GS332091	1986	Streets	\$ 5,000	Diesel	TK	708 ZEC	03/11/11	46990
218	Parks/Recreation	HUS	935015		2017	Parks/Recreation	\$ 11,899		Mower			377
219	Parks/Recreation	YAMA	Grizzly 700	Y03653	2017	Parks/Recreation	\$ 10,776		Mower			283
220	Parks/Recreation	POLA	SMN 500	4XAMH50A5DA040775	2013	Parks/Recreation	\$ 5,894		ATV			673
221	Parks/Recreation	KUBO	RTV-X1100C	A5KC2GDBALG56612	2021	Parks/Recreation	\$ 23,806		RTV			329
222	Parks/Recreation	HUS	936872	19050596	2019	Parks/Recreation	\$ 10,468		Mower			96
226	Parks/Recreation	KUBO	ZG222	54525	2013	Parks/Recreation	\$ 7,786		Mower			498
227	Parks/Recreation	KUBO	ZD1211	10126	2016	Parks/Recreation	\$ 14,155		Mower			608
236	Streets	ARC		TAG7589	0	Streets	\$ 8,566		Skid Steer Blade			
237	Streets	CRAF	SS250D	1C9SA122041418398	0	Streets	\$ 19,000		Crack Sealer			2374
238	Streets	FALC			0	Streets	\$ 16,895		Asphalt Hot Box			
239	Streets	EDCO	75700		0	Streets	\$ 17,944		Concrete Scarifier			16
245	Parks/Recreation	KUB	SSV65PHFRC	KBCZ131CAM3K55376	2021	Parks/Recreation	\$ 41,287		Skid Steer			

## 10-Year Technology Plan

### 2023

<b>Computers</b>	Replacement	\$ 13,600	Replace 8 computers per year at \$1,700 ea.
		\$ 3,000	VC, Admin Analyst, Finance specialist, Courts printer, TM scanner
<b>Licensing</b>	Microsoft Office 365	\$ 6,480	50 x \$8.30/month
	Antivirus	\$ 4,200	70 license/\$60/yr/license
	Adobe Pro	\$ 3,600	18 licenses x \$200/yr
	DATTO	\$ 10,800	Backup, restore, data protection (on-prem and off)
	PD Offsite Backup	\$ 900	Storage through Amazon - Police AWS in PD budget
	IDS intrusion detection	\$ 4,200	Policy 5.10.1.3 CSI - Intrusion detection tools
	Workstation RMM	\$ 1,500	Remote monitoring, maintenance
	CAL User	\$ 100	70 Users
	AD Audit	\$ 1,200	Active Directory Audit
	<b>Computers and licensing</b>	<b>\$ 49,580</b>	
	IT Contract	\$ 82,500	\$6,875 per month for 50+ hours/month
	<b>Total Technology in Admin</b>	<b>\$ 132,080</b>	
<b>Equipment</b>	Firewall licensing	\$ 300	License \$300 per year for two
	MDF Switch	\$ 2,000	Town hall switch
	Community Center Switch	\$ 1,375	Community Center switch
	UPS Replacements (x4)	\$ 1,500	
	NAS PD	\$ 1,000	
	<b>Total Capital upgrades</b>	<b>\$ 6,175</b>	

### 2024

<b>Computers</b>	Replacement	\$ 22,100	Replace 13 computers per year at \$1,700 ea.
<b>Licensing</b>	Microsoft Office 365	\$ 6,480	65 x \$8.30/month
	Antivirus	\$ 4,200	70 license/\$60/yr/license
	Adobe Pro	\$ 3,200	16 licenses x \$200/yr
	DATTO	\$ 10,800	Backup, restore, data protection (on-prem and off)
	PD Offsite Backup	\$ 900	Storage through Amazon - Police AWS in PD budget
	IDS intrusion detection	\$ 4,200	Policy 5.10.1.3 CSI - Intrusion detection tools
	Workstation RMM	\$ 1,500	Remote monitoring, maintenance
	CAL User	\$ 100	70 Users
	AD Audit	\$ 1,200	Active Directory Audit
	<b>Computers and licensing</b>	<b>\$ 53,780</b>	
	IT Contract	\$ 82,500	\$6,875 per month for 50+ hours/month
	<b>Total Technology in Admin</b>	<b>\$ 136,280</b>	
<b>Equipment</b>	Shop Switch	\$ 1,375	
	AP Replacements	\$ 3,000	
	<b>Total Technology in Capital</b>	<b>\$ 4,375</b>	

2025			
<b>Computers</b>	Replacement	\$ 22,100	Replace 13 computers per year at \$1,700 ea.
<b>Licensing</b>	Microsoft Office 365	\$ 6,480	65 x \$8.30/month
	Antivirus	\$ 4,200	70 license/\$60/yr/license
	Adobe Pro	\$ 3,200	16 licenses x \$200/yr
	DATTO	\$ 10,800	Backup, restore, data protection (on-prem and off)
	PD Offsite Backup	\$ 900	Storage through Amazon - Police AWS in PD budget
	IDS intrusion detection	\$ 4,200	Policy 5.10.1.3 CSI - Intrusion detection tools
	Workstation RMM	\$ 1,500	Remote monitoring, maintenance
	CAL User	\$ 100	70 Users
	AD Audit	\$ 1,200	Active Directory Audit
	<b>Computers and licensing</b>	<b>\$ 53,780</b>	
	IT Contract	\$ 82,500	\$6,875 per month for 50+ hours/month
	<b>Total Technology in Admin</b>	<b>\$ 136,280</b>	
<b>Equipment</b>	IDS Appliance	\$ 2,000	
	<b>Total Technology in Capital</b>	<b>\$ 2,000</b>	
2026			
<b>Computers</b>	Replacement	\$ 22,100	Replace 13 computers per year at \$1,700 ea.
<b>Licensing</b>	Microsoft Office 365	\$ 6,480	65 x \$8.30/month
	Antivirus	\$ 4,200	70 license/\$60/yr/license
	Adobe Pro	\$ 3,200	16 licenses x \$200/yr
	DATTO	\$ 10,800	Backup, restore, data protection (on-prem and off)
	PD Offsite Backup	\$ 900	Storage through Amazon - Police AWS in PD budget
	IDS intrusion detection	\$ 4,200	Policy 5.10.1.3 CSI - Intrusion detection tools
	Workstation RMM	\$ 1,500	Remote monitoring, maintenance
	CAL User	\$ 100	70 Users
	AD Audit	\$ 1,200	Active Directory Audit
	<b>Computers and licensing</b>	<b>\$ 53,780</b>	
	IT Contract	\$ 82,500	\$6,875 per month for 50+ hours/month
	<b>Total Technology in Admin</b>	<b>\$ 136,280</b>	
<b>Equipment</b>	New server	\$ 12,000	
	Licensing server	\$ 3,000	
	<b>Total Technology in Capital</b>	<b>\$ 15,000</b>	
2027			
<b>Computers</b>	Replacement	\$ 22,100	Replace 13 computers per year at \$1,700 ea.
<b>Licensing</b>	Microsoft Office 365	\$ 6,480	65 x \$8.30/month
	Antivirus	\$ 4,200	70 license/\$60/yr/license
	Adobe Pro	\$ 3,200	16 licenses x \$200/yr
	DATTO	\$ 10,800	Backup, restore, data protection (on-prem and off)
	PD Offsite Backup	\$ 900	Storage through Amazon - Police AWS in PD budget
	IDS intrusion detection	\$ 4,200	Policy 5.10.1.3 CSI - Intrusion detection tools
	Workstation RMM	\$ 1,500	Remote monitoring, maintenance
	CAL User	\$ 100	70 Users
	AD Audit	\$ 1,200	Active Directory Audit
	<b>Computers and licensing</b>	<b>\$ 53,780</b>	
	IT Contract	\$ 82,500	\$6,875 per month for 50+ hours/month
	<b>Total Technology in Admin</b>	<b>\$ 136,280</b>	
<b>Equipment</b>	UPS Replacements (x4)	\$ 1,500	
	<b>Total Technology in Capital</b>	<b>\$ 1,500</b>	

2028			
<b>Computers</b>	Replacement	\$ 22,100	Replace 13 computers per year at \$1,700 ea.
<b>Licensing</b>	Microsoft Office 365	\$ 6,480	65 x \$8.30/month
	Antivirus	\$ 4,200	70 license/\$60/yr/license
	Adobe Pro	\$ 3,200	16 licenses x \$200/yr
	DATTO	\$ 10,800	Backup, restore, data protection (on-prem and off)
	PD Offsite Backup	\$ 900	Storage through Amazon - Police AWS in PD budget
	IDS intrusion detection	\$ 4,200	Policy 5.10.1.3 CSI - Intrusion detection tools
	Workstation RMM	\$ 1,500	Remote monitoring, maintenance
	CAL User	\$ 100	70 Users
	AD Audit	\$ 1,200	Active Directory Audit
		<b>Computers and licensing</b>	<b>\$ 53,780</b>
	IT Contract	\$ 82,500	\$6,875 per month for 50+ hours/month
	<b>Total Technology in Admin</b>	<b>\$ 136,280</b>	
<b>Equipment</b>	MDF Switch	\$ 2,000	
	Community Center Switch	\$ 1,375	
	NAS PD	\$ 1,000	
	<b>Total Technology in Capital</b>	<b>\$ 4,375</b>	
2029			
<b>Computers</b>	Replacement	\$ 22,100	Replace 13 computers per year at \$1,700 ea.
<b>Licensing</b>	Microsoft Office 365	\$ 6,480	65 x \$8.30/month
	Antivirus	\$ 4,200	70 license/\$60/yr/license
	Adobe Pro	\$ 3,200	16 licenses x \$200/yr
	DATTO	\$ 10,800	Backup, restore, data protection (on-prem and off)
	PD Offsite Backup	\$ 900	Storage through Amazon - Police AWS in PD budget
	IDS intrusion detection	\$ 4,200	Policy 5.10.1.3 CSI - Intrusion detection tools
	Workstation RMM	\$ 1,500	Remote monitoring, maintenance
	CAL User	\$ 100	70 Users
	AD Audit	\$ 1,200	Active Directory Audit
		<b>Computers and licensing</b>	<b>\$ 53,780</b>
	IT Contract	\$ 82,500	\$6,875 per month for 50+ hours/month
	<b>Total Technology in Admin</b>	<b>\$ 136,280</b>	
<b>Equipment</b>	Shop Switch	\$ 1,375	
	AP Replacements	\$ 3,000	
	<b>Total Technology in Capital</b>	<b>\$ 4,375</b>	
2030			
<b>Computers</b>	Replacement	\$ 22,100	Replace 13 computers per year at \$1,700 ea.
<b>Licensing</b>	Microsoft Office 365	\$ 6,480	65 x \$8.30/month
	Antivirus	\$ 4,200	70 license/\$60/yr/license
	Adobe Pro	\$ 3,200	16 licenses x \$200/yr
	DATTO	\$ 10,800	Backup, restore, data protection (on-prem and off)
	PD Offsite Backup	\$ 900	Storage through Amazon - Police AWS in PD budget
	IDS intrusion detection	\$ 4,200	Policy 5.10.1.3 CSI - Intrusion detection tools
	Workstation RMM	\$ 1,500	Remote monitoring, maintenance
	CAL User	\$ 100	70 Users
	AD Audit	\$ 1,200	Active Directory Audit
		<b>Computers and licensing</b>	<b>\$ 53,780</b>
	IT Contract	\$ 82,500	\$6,875 per month for 50+ hours/month
	<b>Total Technology in Admin</b>	<b>\$ 136,280</b>	
<b>Equipment</b>	IDS Appliance	\$ 2,000	
	<b>Total Technology in Capital</b>	<b>\$ 2,000</b>	

2031			
<b>Computers</b>	Replacement	\$ 22,100	Replace 13 computers per year at \$1,700 ea.
<b>Licensing</b>	Microsoft Office 365	\$ 6,480	65 x \$8.30/month
	Antivirus	\$ 4,200	70 license/\$60/yr/license
	Adobe Pro	\$ 3,200	16 licenses x \$200/yr
	DATTO	\$ 10,800	Backup, restore, data protection (on-prem and off)
	PD Offsite Backup	\$ 900	Storage through Amazon - Police AWS in PD budget
	IDS intrusion detection	\$ 4,200	Policy 5.10.1.3 CSI - Intrusion detection tools
	Workstation RMM	\$ 1,500	Remote monitoring, maintenance
	CAL User	\$ 100	70 Users
	AD Audit	\$ 1,200	Active Directory Audit
		<b>Computers and licensing</b>	<b>\$ 53,780</b>
	IT Contract	\$ 82,500	\$6,875 per month for 50+ hours/month
	<b>Total Technology in Admin</b>	<b>\$ 136,280</b>	
<b>Equipment</b>	New server	\$ 12,000	
	MS Licensing	\$ 3,000	
	Switches	\$ 1,000	Community Center and town Hall 2 x \$250 ea + time
	<b>Total Technology in Capital</b>	<b>\$ 16,000</b>	
2032			
<b>Computers</b>	Replacement	\$ 22,100	Replace 13 computers per year at \$1,700 ea.
<b>Licensing</b>	Microsoft Office 365	\$ 6,480	65 x \$8.30/month
	Antivirus	\$ 4,200	70 license/\$60/yr/license
	Adobe Pro	\$ 3,200	16 licenses x \$200/yr
	DATTO	\$ 10,800	Backup, restore, data protection (on-prem and off)
	PD Offsite Backup	\$ 900	Storage through Amazon - Police AWS in PD budget
	IDS intrusion detection	\$ 4,200	Policy 5.10.1.3 CSI - Intrusion detection tools
	Workstation RMM	\$ 1,500	Remote monitoring, maintenance
	CAL User	\$ 100	70 Users
	AD Audit	\$ 1,200	Active Directory Audit
		<b>Computers and licensing</b>	<b>\$ 53,780</b>
	IT Contract	\$ 82,500	\$6,875 per month for 50+ hours/month
	<b>Total Technology in Admin</b>	<b>\$ 136,280</b>	
<b>Equipment</b>	IDS Appliance	\$ 2,000	
	<b>Total Technology in Capital</b>	<b>\$ 2,000</b>	